TUESDAY, JULY 12, 2011
NEW TRUSTEE ORIENTATION
10:00 – 11:00 am  Overview of the University – Chancellor Randy Woodson

11:00 – 11:30 am  Trustee Authority and Responsibilities – Eileen Goldgeier Vice Chancellor and General Counsel
Scope of delegated authority, conflict of interests, opening meetings and public records

11:45 – 12:45 pm  Luncheon Presentation: Research, Innovation and Economic Development – Terri Lomax, Vice Chancellor for Research and Innovation
Scope of Research and Economic Development Activities

12:45 – 1:45 pm  University Affairs Committee – Warwick Arden, Provost and Executive Vice Chancellor
Academic tenure, EPA Personnel and SAAO Tier I, non-salary compensation, retreat rights, Distinguished Professorships, Emeritus status, Athletics Director and Head Coach Contracts, Employee Appeals, Student Activities, Academic Programs, Honorary Degrees

1:45 – 2:15 pm  Audit Finance and Planning – Charlie Leffler, Vice Chancellor for Finance and Business / Kathy Hart, University Treasurer
Tuition and Fees, Financial Status, Endowments, Audits, Strategic Plan, Affiliated Entities, Centers and Institutes, Campus Security

2:15 – 2:45 pm  University Advancement Committee – Nevin Kessler, Vice Chancellor for University Advancement
Fund raising campaigns, development, naming of facilities and programs advancement services, Watauga Medal recommendations, university communications and alumni relations

2:45 – 3:00 pm  Break

3:00 – 3:30 pm  Buildings and Property Committee – Charlie Leffler / Kevin MacNaughton, Associate Vice Chancellor for Facilities
Physical Master Plan, Capital Project Planning, real property,

3:30 – 4:30 pm  Windshield Tour of NC State University Campus

6:30 pm  Reception at Chancellor’s Residence for Current and New Trustees, EOs, Deans
COMMITTEE MEETING:
8:00-9:00 am  Buildings and Property Committee (Room 120, Park Alumni Center)

FULL BOARD MEETING, HOOD BOARD ROOM, PARK ALUMNI CENTER
9:00 am   Call to Order and Ethics Statement
         Lawrence Davenport, Chair of the Board

         Roll Call

         Approval of Minutes   TAB 1
         ▼ — April 22, 2011, Meeting of the Full Board
         ▼ — April 22, 2011, Closed Session of Full Board

         Chair’s Report   TAB 2
         Chair Davenport
         — Oath of Office for New Members

         Chancellor’s Report   TAB 3
         W. Randolph Woodson, Chancellor
         — 2010-2011 Accomplishments

         Policy Revisions   TAB 4
         ▼ — Repeal Policy 01.05.11: Student Appeals to BOT
         ▼ — Repeal Policy 11.40.1: Uniform Grievance Procedure for Students
         ▼ — Revision to Policy 10.00.1: Patent Policy

         Intent to Plan; Request Authorization to Establish   TAB 5
         ▼ — Bachelor of Science in Fashion and Textile Design

         COMMITTEE REPORT:
         Buildings and Property Committee Report   TAB 6
         Randy Ramsey, Chair

         Election of Officers for 2011-2012   TAB 7

         CLOSED SESSION

         Reconvene in OPEN SESSION for Any Additional
         Items to Come Before the Board

         ADJOURN
         ▼ Requires Full Board Approval
In accordance with the State Government Ethics Act, it is the duty of every [Board] member to avoid both conflicts of interest and appearances of conflict.

Does any [Board] member have any known conflict of interest or appearance of conflict with respect to any matters coming before the [Board] today?

If so, please identify the conflict or appearance of conflict and refrain from any undue participation\(^2\) in the particular matter involved.

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1. N.C.G.S. §138A-15 (e): “At the beginning of any meeting of a board, the chair shall remind all members of their duty to avoid conflicts of interest and appearances of conflict under [Chapter 138A].” There is no set language required by the Act. Specific language can and should be tailored to fit the needs of each covered board as necessary.

2. “A public servant shall take appropriate steps, under the particular circumstances and considering the type of proceeding involved, to remove himself or herself to the extent necessary, to protect the public interest and comply with this Chapter, from any proceeding in which the public servant’s impartiality might reasonably be questioned due to the public servant’s familial, personal, or financial relationship with a participant in the proceeding.” See N.C.G.S. §138A-36 (c). If necessary, the Chairman or individual member involved should consult with his ethics liaison, legal counsel, or the State Ethics Commission to help determine the appropriate response in a given situation.
The North Carolina State University Board of Trustees met in regular session in the Hood Board Room of the Dorothy and Roy Park Alumni Center on Centennial Campus, Raleigh, NC, on Friday, April 22, 2011. Chair Lawrence Davenport presided.

Members present: Lawrence Davenport, Chair
Jack L. Cozort
Benjamin P. Jenkins III
Bob Jordan
Gayle S. Lanier
Barbara H. Mulkey
James W. Owens
Randall C. Ramsey
John P. Sall
E. Norris Tolson
Steve F. Warren
Cassius S. Williams
Kelly Hook, ex officio

Chair Davenport called the meeting to order at 9:10 a.m. He reminded all members of their duty to avoid conflicts of interest and appearances of conflicts of interest under the State Government Ethics Act and inquired as to whether there were any known conflicts of interest or appearances of conflict with respect to any matters coming before the Board at this meeting. There being none, the Chair called on Assistant Secretary PJ Teal for the roll call.

**ROLL CALL**
Assistant Secretary PJ Teal called roll and certified that a quorum was present.

**MINUTES**
Mr. Tolson made the motion, seconded by Mr. Warren, to approve the open session minutes of the February 18, 2011 meeting of the full board. The motion carried. Mr. Ramsey made the motion, seconded by Mr. Owens, to approve the closed session minutes of the February 18, 2011 meeting of the full board. The motion carried. Mr. Williams made the motion, seconded by Mr. Cozort, to approve the open session minutes of the April 1, 2011 meeting of the full board. The motion carried.

**CHAIR’S REPORT-LAWRENCE DAVENPORT**
Chair Davenport stated that the Board of Trustees of the Endowment Fund bylaws call for six members to be elected by the Board of Trustees to three-year terms with two members to be elected each year. Since Emily Peck’s term on the Endowment Board has expired, Chair Davenport nominated Derick Close to fill that three-year term ending June 30, 2014. He
also recommended that Richard Bryant be reappointed to a three-year term ending June 30, 2014. Mr. Warren made the motion, seconded by Mr. Jordan, to approve the appointments of Derick Close and Richard Bryant to the Endowment Board. The motion carried.

Chair Davenport recommended that for efficiency and clarification, the following changes be made to the Board of Trustees of the Endowment Board Policies, POL01.10.1:

- Repeal POL01.10.2 (Investment Philosophy) and POL01.10.3 (Management of the Endowment Fund) in their entirety
- Expand POL01.10.1 (Bylaws) to incorporate key aspects of the repealed policies and expand language to incorporate applicable general statutes and University of North Carolina codes and policies, recent organizational changes and previous board-approved resolutions

Chair Davenport made the motion, seconded by Mr. Tolson, to repeal POL01.10.2 and POL01.10.3 and to approve the described changes to POL01.10.1. The motion carried.

Chair Davenport reported that the Board of Trustees has reduced its standing committees from six to five (including the Executive Committee) for purposes of efficiency and effectiveness. The bylaws have been revised to reflect this change and provide updated names and charges to the five committees.

- Additional revisions to the bylaws include incorporating language from POL01.50.10 “Guidelines for Committee Assignments, Scheduling of Board and Committee Meetings and the Nominating Committee,” which will enable the board to repeal that policy.
- In addition, the board has created an Appendix 1 to the bylaws which now contains each committee’s charge, as well as the guidelines for the Nominating Committee and delegations of authority to the Chancellor and the Vice Chancellor for Finance and Business.
- Appendix 1 allows for the repeal of nine policies dealing with delegations of authority: POL01.50.2, POL01.05.3, POL01.05.4, POL01.05.5, POL01.05.7, POL01.50.9, POL01.50.10, POL01.20.1 and POL01.20.2.
- The board has added the measure of voting by written ballot between regular board meetings.

Chair Davenport made the motion, seconded by Mr. Williams, to repeal POL01.50.2, POL01.50.3, POL01.05.4, POL01.05.5, POL01.05.7, POL01.50.9, POL01.50.10, POL01.20.1 and POL01.20.2 and to approve the described changes to POL01.05.1. The motion carried.

Chair Davenport reported that Spring Commencement will be held on Saturday, May 14. Jim Rogers, Chairman of the Board and CEO of Duke Energy, will be the Commencement speaker. The summer Board of Trustees meeting will be held on July 13. Trustees are encouraged to
attend both events. He closed his remarks by thanking Chair of the Faculty Margery Overton and Staff Senate Chair Randy Colby for their excellent leadership during their terms as chair.

**CHANCELLOR’S REPORT-W. RANDOLPH WOODSON**

Chancellor Woodson began by highlighting spring activities on campus. Trustees have recently seen and approved the strategic plan. This plan was built with broad input from the campus with more than 140 people serving on nine task forces. We are creating implementation teams to move the plan forward. He stated that the strategic plan has already helped to shape our decision-making and will continue to do so.

Chancellor Woodson stated that we will prepare for the results of budget negotiations at the General Assembly. He has visited with legislators to remind them that higher education has helped to drive North Carolina’s economic success and quality of life. We have taken budget cuts in 16 of the last 20 years, and reduction year after year will produce diminishing returns, especially with the possibility of a double-digit cut this year.

Chancellor Woodson mentioned some high points of his first year as chancellor. He stated that NC State continues to be a national best value in higher education, and we continue to build international partnerships, welcoming French business school SKEMA to Centennial Campus. We have two recent Goldwater and Udall scholarship winners, and several of our faculty members have received significant awards this year. We have filled key administrative positions. We will soon dedicate the Randall B. Terry Veterinary Hospital made possible by one of our largest gifts, and we celebrated our largest gift ever, made by Lonnie and Carol Lynn Poole.

**COMMITTEE REPORTS**

**Academic Affairs and Personnel Committee-Chair E. Norris Tolson**

Mr. Tolson reported that the committee received a report on the list of recognized entities awarding full scholarships to undergraduates and the number of students receiving full scholarships from each entity. Effective July 1, 2010, the General Assembly rescinded the ability to include athletes as eligible for this benefit. This process is governed by REG 02.70.3, “Residency for Full Scholarship Undergraduate Students,” which requires an annual update to the Board of Trustees.

The committee also received a report on the special consideration process of undergraduate admissions and the performance of students previously admitted through that process. This process is governed by REG 02.10.4, “Identification and Performance Monitoring of Selected Students Requiring Special Consideration for Admissions,” which also requires an annual update to the Board of Trustees.

Mr. Tolson stated that the 2011-12 Salary Ranges for Senior Academic and Administrative Officers were approved by the committee. These ranges were unchanged from the 2010-11 year. The committee approved the Department of Athletics Championship and Post-Season
Compensation Guidelines with one modification made to the women’s basketball guidelines. These guidelines will go into effect at the beginning of the 2011-12 academic year.

Mr. Tolson said the committee recommended approval of revisions to Policy 01.30.2: Honorary Degrees. These revisions were initiated by the AAPC working group on honorary degrees and by the faculty committee on honorary degrees in order to clarify the basis for awarding these degrees. The revisions also remove procedural information from the policy allowing this more detailed information to be posted to the honorary degree website. Mr. Tolson made the motion, seconded by Mr. Williams, to approve the revisions to Policy 01.30.2: Honorary Degrees. The motion carried.

The committee also recommended approval of the Master of Science in Electric Power Systems Engineering new degree proposal. In July 2010, the Department of Energy awarded NC State a three-year grant to facilitate the development and delivery of this program. Mr. Tolson made the motion, seconded by Mr. Cozort, to approve this new degree program. The motion carried.

Mr. Tolson stated that the committee heard a report from the chair of the faculty that included an update on the faculty and EPA non-faculty grievance and hearing activity. Chancellor Woodson reported that James E. Rogers, chairman, president and CEO of Duke Energy, will deliver the May 2011 Commencement address.

The committee was notified of two degree program discontinuations and of a new graduate certificate in mathematics. The committee also received an update on the Early College High School Memorandum of Agreement between the Wake County Public School System and NC State. Once finalized by both parties, the MOA will be presented to the Board of Trustees for approval. The committee was informed that a nomination committee has been charged to search for the next dean of the College of Veterinary Medicine; this search will be national and international in scope. The provost reported that NC State does not have any reported employees out of compliance with the UNC policy on anti-nepotism.

Mr. Tolson reported that in closed session, the committee approved the conferral of tenure for three new hires. In addition, the committee conferred tenure to four untenured associate professors and 41 assistant professors. They approved seven non-salary compensation requests for temporary housing and the employment agreement for the men’s head basketball coach. The committee recommended for approval by the Board of Governors five salary increases paid from non-state funds that are greater than 15% and $10,000 above each employee’s previous June 30th salary. The committee endorsed two petitions to participate in political activity and two honorary degree nominations that will be considered by the full board in closed session at the conclusion of this meeting.
Audit, Finance and Planning Committee—Steve F. Warren

Mr. Warren reported that the committee reviewed the quarterly update on internal audit activity and reviewed the fiscal year 2012 plan for the Office of Internal Audit for approval. The committee unanimously approved the plan as presented. Provost Arden and Chair of the Faculty Margery Overton presented the strategic plan and revised mission statement to the committee for endorsement. The committee endorsed both the strategic plan and mission statement. Mr. Warren made the motion, seconded by Mr. Jordan, to approve the strategic plan and mission statement as presented; the motion carried.

Mr. Warren said that Provost Arden and Vice Chancellor Leffler discussed the strategic realignment plan. The timeline for action items will vary, and NC State will emerge from this as an even stronger and more vital university. They also updated the committee on the status of the budget and possible reduction scenarios.

The committee received information on the Early College High School Program and a new Master of Science degree in Electric Power Systems Engineering. They also heard a report on the University Sustainability Strategic Plan that included the climate change plan and energy management planning initiatives.

Buildings and Property Committee—Chair Randall C. Ramsey

Mr. Ramsey reported that the committee reviewed and approved 11 property matters, and eight of them require full board approval. The eight property matters are:

- Delegation of authority to reflect newly authorized delegation from the UNC Board of Governors for acquisitions by lease and to propose new approval thresholds for acquisitions by lease that are 10 years or less. Action is contingent upon UNC-GA formal approval of application for delegation.
- Disposition by lease of house at 1402 Varsity Drive to Alpha Tau Omega Fraternity for an initial annual rent to be determined for a term of three years and one one-year renewal.
- Disposition by lease of house at 2511 West Fraternity Court to Delta Delta Delta Fraternity for an initial rent to be determined for three years and two one-year renewals.
- Disposition by lease of house at 2613 West Fraternity Court to Alpha Sigma Phi Fraternity for an initial rent to be determined for three years.
- Disposition by lease of house at 2709-A West Fraternity Court to Kappa Delta Sorority for an initial rent to be determined for one year with two one-year renewals.
- Disposition by lease of house at 2419 W. Fraternity Court to Beta Tau Chapter of Sigma Nu Fraternity for an initial rent of approximately $126,000 for one year with one one-year renewal.
- Disposition by lease of house at 2401 W. Fraternity Court to Tau Chapter of Pi Kappa Phi for an initial rent of approximately $104,530 for one year with one one-year renewal.
• Disposition by lease of approximately 22,000 square feet in Partners I to Talecris Biotherapeutics for a term of five years with one five-year renewal at a rate of approximately $25.66 per rentable square foot

Mr. Ramsey made the motion, seconded by Ms. Lanier, to approve these eight property matters. The motion carried. Mr. Ramsey stated that the committee approved three property matters that require committee approval only, 10 designer selections and accepted 10 completed projects with a total value of $3.2 million.

Mr. Ramsey stated that the committee approved the proposed revision to Policy 7.60.1 Parking and Transportation Ordinances 2011-2012 that requires full board approval. Mr. Ramsey made the motion, seconded by Ms. Mulkey, to approve the proposed revision to Policy 7.60.1. The motion carried.

Mr. Ramsey reported that the committee approved site plans and reviewed design plans for the Centennial Campus student housing, Talley Student Center renovation and the Carol Johnson Pool Clubhouse. They approved plans and specifications for nine formal projects that cost less than $2 million each. They received updates on the status of capital projects and the status of projects in planning. They received the annual update of the physical master plan that highlighted the Talley addition and renovation, Centennial Campus student housing and master plans for Cates Avenue, recreational sports, and bikes and pedestrians.

**Development Committee-Chair Gayle S. Lanier**

Ms. Lanier said that the committee received an update on capital projects and a progress report on fund raising through the third quarter of fiscal year 2011. Gifts and new pledge activity are up 12% year-to-date. NC State is well-positioned to exceed its goal of raising $102 million in gifts and new pledges this year.

Ms. Lanier said the committee reviewed, discussed and approved new recommended endowment minimums for the university. The biggest change is increasing the minimum endowment from $15,000 to $25,000. Individual units can decide to accept $15,000 endowments until July 1, 2013, the proposed beginning of the next campaign, when that option will no longer be available. The committee also discussed procedures for accepting and counting conservation easements as gifts received by the university. The topic will be revisited at a fall committee meeting.

Ms. Lanier reported that the committee reviewed and approved changes to Policy 03.00.1: Coordination of Fundraising Activities and Acceptance of Private Donations and repealed Policy 03.00.3: University Acceptance of Private Donations, as it was combined with Policy 03.00.1. This revised policy combines two policies that are related and removes unnecessary bureaucracy. Ms. Lanier made the motion, seconded by Mr. Warren, to approve changes to Policy 03.00.1 and the repeal of Policy 03.00.3. The motion carried.
Ms. Lanier stated that the committee also reviewed and approved changes to Policy 03.00.2: Criteria and Procedures for Naming Facilities and Programs. This revised policy sets new financial thresholds for naming facilities and creates policy and procedures for changing and/or removing names from buildings and programs. Ms. Lanier made the motion, seconded by Ms. Mulkey, to approve the changes to Policy 03.00.2. The motion carried.

Ms. Lanier said that in closed session, the committee reviewed and approved one proposal to name a specific university facility. This proposal will be considered in closed session following the meeting.

**Student and Campus Affairs Committee-Chair Barbara H. Mulkey**
Ms. Mulkey reported that the committee welcomed newly-elected Student Body President Chandler Thompson and Student Senate President Ethan Harrelson. The committee received a report on staff senate activities including participation in the “Have a Heart Campaign.” The campaign involved staff from all UNC system schools collecting canned goods for the food bank. Chancellor Woodson and Provost Arden met with the staff senate to review the strategic plan and get feedback from senators.

Ms. Mulkey said that the committee was updated on student life activities that included information on the 2011 Agromeck, a video supporting the GLBT community, fundraising by students on behalf of Japan Disaster Relief and volunteer efforts to support the recent NC storm victims, as well as the upcoming Commencement and ROTC Commissioning on May 14. The committee heard one student appeal in closed session.

**Nominating Committee-Chair James W. Owens**
Mr. Owens reported that the Nominating Committee reviewed the board’s Nominating Committee guidelines as outlined by the bylaws. Mr. Cozort made the motion, seconded by Mr. Sall, to nominate the following slate of officers for 2011-2012 that will be voted on at the July meeting of the Board of Trustees:

- Barbara Mulkey, Chair
- Norris Tolson, First Vice Chair
- Ben Jenkins, Second Vice Chair
- Gayle Lanier, Secretary
- P.J. Teal, Assistant Secretary

Mr. Owens said that Ms Lanier recused herself from voting for the position of secretary, after which the committee otherwise voted unanimously in favor of the motion.

**Chair of the Board of Visitors Report-Chair Jimmy Clark**
Mr. Clark reported on the March 25, 2011 meeting of the Board of Visitors held at the Park Alumni Center. Senator David Rouzer was the lunch speaker and gave a legislative update.
to the board. Mr. Clark stated that Chancellor Woodson gave an update on the budget and strategic realignment. Provost Warwick Arden and Chair of the Faculty Margery Overton solicited feedback on the strategic plan and shared next steps with the board. Mr. Clark stated that Dr. Terri Lomax gave an overview of facilities and administrative (F&A) costs and their impact on NC State and North Carolina. The next meeting of the Board of Visitors will be held in October.

**Student Government Report-Student Body President Kelly Hook**
Ms. Hook presented the Student Government 2010-2011 year in review. Project highlights included the Professor Lecture Series, the College Cup and Wolfpack student discounts. Ms. Hook discussed communication strategies including collaboration with the deans regarding budget issues and academic advising issues. Other communication strategies involve social media, e-mail, campus forums and use of the brickyard. Additional completed projects involve the areas of Athletics, Transportation, campus traditions, community service and appropriations. Ms. Hook concluded her remarks by thanking the Board of Trustees and administration for their support this past year.

**Presentation of Walter Hines Page Award**
Chancellor Woodson and Chair Davenport presented the Order of Walter Hines Page certificates to the four Trustees who are going off the board: Bob Jordan, Steve Warren, Cassius Williams and Kelly Hook. Chair Davenport discussed the legacy of Walter Hines Page and explained that these awards are presented only to former Trustees in appreciation of their dedicated service to NC State University.

**Student Body President Oath of Office**
Trustee Jack Cozort, former NC Court of Appeals judge, administered the oath of office to Chandler Thompson. Ms. Thompson is a rising senior from High Point majoring in economics and political science. Ms. Thompson said she is looking forward to serving as Student Body President and as a member of the Board of Trustees.

With no further business in open session, Chair Davenport called for a motion at 10:30 a.m. to go into closed session to prevent the premature disclosure of an honorary award and to consider the qualifications, competence, performance, conditions of appointment of a public officer or employee or prospective public officer or employee, under NC General Statute 143-318.11 (a)(2)(6). Mr. Tolson made the motion, seconded by Mr. Jordan. The motion carried.

The Board of Trustees returned to open session at 11:25 a.m. Mr. Tolson called for a motion to approve the two requests for political activity that were discussed in closed session. Ms. Lanier made the motion, seconded by Mr. Williams. The motion carried.
With no further business, Chair Davenport adjourned the meeting at 11:30 a.m.

Respectfully submitted,

_______________________                ______________________
Assistant Secretary                               Secretary

Approved:

_______________________
Chair of the Board
Chancellor’s Report
July 2011

- **NC State Professor Elected to the National Academy of Sciences**
  Dr. Fred Gould, William Neal Reynolds Distinguished Professor of Entomology, has been elected into the National Academy of Sciences, one of the world’s most prominent scientific societies. Gould becomes the ninth current NC State faculty member to be elected into the society. He is one of 72 new members and 18 foreign associates elected this year. Gould studies the ecology and genetics of insect pests to improve food production and human and environmental health.

- **White House Summit Held on Centennial Campus**
  Business leaders convened on Centennial Campus to discuss the obstacles and opportunities facing the energy and smart grid industries as part of the White House Council on Jobs and Competitiveness listening session. The NC State event was one of five breakout sessions staged in the Triangle to correspond with President Obama’s visit to the region. Senator Kay Hagan and U.S. Commerce Secretary Gary Locke attended the session, which was chaired by General Electric CEO Jeffrey Immelt and hosted by Chancellor Randy Woodson. The listening session was also comprised of CEOs from across the state who were crucial in providing insight to the President’s council. The event was pivotal in generating a dialogue aimed at addressing the current economic crisis plaguing our state and country, as well as the urgency for creating more jobs in order to narrow the widening unemployment gap.

- **Spring Commencement**
  NC State celebrated the graduates of 2011 during its spring commencement ceremonies on May 14, 2011 at the RBC Center. James Rogers chairman, president and CEO of Duke Energy, delivered the commencement address. NC State awarded 85 associate’s, 3,394 bachelor’s, 1,255 master’s, 170 doctoral and 77 doctor of veterinary medicine degrees to eager NC State graduates. Honorary degrees were awarded to Rogers and Robert Weiss, artistic director and CEO of the Carolina Ballet. When combined with the 3,041 degrees awarded in the fall, 2011 became the largest graduating class in NC State’s history. During the commencement ceremony, 135 valedictorians were recognized for earning perfect 4.0 grade-point averages during their academic careers.

- **NC State Expands the College of Veterinary Medicine**
  In May, NC State celebrated the grand opening of the Randall B. Terry, Jr. Companion Animal Veterinary Medical Center. The 110,000-square-foot Terry Center addition more than doubles the current size of NC State’s small animal Veterinary Teaching Hospital, giving it twice the number of surgery suites and exam rooms, along with dedicated teaching space, a new pharmacy and larger patient visitation areas. The four-year, $72 million project was made possible, in part, by a $20 million donation from the R.B. Terry Jr. Charitable Foundation—one of the largest private gifts ever given to NC State.
• **NC State Recognized in MIT’s Technology Review**
The smart solid-state transformer being developed by the FREEDM Systems Center at NC State has been named to MIT Technology Review’s 2011 list of the world’s 10 most important emerging technologies. Formed in 2008 by a five-year, $18.5 million Engineering Research Center grant from the National Science Foundation (NSF), the Future Renewable Electric Energy Delivery and Management (FREEDM) Systems Center is headquartered at NC State and includes faculty and facilities at seven universities in the U.S. and Europe. Its goal is to revolutionize the nation’s power grid and speed renewable energy technologies into every home and business.

• **NC State Announced Top University Contributing to the Triangle Economy**
In a recent Triangle Business Journal online poll, NC State was ranked ahead of all other local colleges and universities for its ability to contribute to the Triangle economy. NC State garnered 50% of the votes, easily out-polling UNC-Chapel Hill, Duke and several other local institutions of higher education. The results speak to NC State's effectiveness as an engine for economic stimulus across the region.

• **Partnership with the Contemporary Art Museum and the College of Design**
The Contemporary Art Museum, also known as CAM, has partnered with the College of Design in hopes of continuing to foster the creativity of NC State students. Located at Raleigh’s warehouse district, the new museum will be a great resource to the College of Design, as students will be able to present their work to the community. The initiative also strives to relay the connection among varying disciplines of science and technology in the form of art.

• **Art to Wear**
NC State’s 10th annual Art to Wear fashion show brought in thousands of guests, making it one of the most successful fashion shows in the state. Each year creative designers come together and present their unique designs to the entire community. One of the common themes, as in previous years, was the use of recycled materials - from price tags, to copper pennies to used industrial air filters.

• **NC State Graduate Receives President’s Recognition**
United States President Barack Obama congratulated NC Solar Center training program graduate, Robert Allen, for his efforts and business expertise during the State of the Union address. Allen was recognized for reinventing a struggling business through the emphasis of solar roofing and energy conservation products and services.

• **NC State Ph.D. Student Receives National Teaching Award**
Zebetta King, a 2005 Kenan Fellow who is pursuing a Ph.D. in curriculum and instruction at NC State, was honored at the White House as one of the top math and science teachers in the nation by President Obama. She recently took a position developing science tools and curricula in the Wake County Public Schools after nearly two decades in the classroom.
June 20, 2011

President Thomas Ross  
The University of North Carolina  
Post Office Box 2688  
Chapel Hill, North Carolina 27515-2688

Dear President Ross:

Please find attached my 2010-11 Accomplishments Report. Over the past year, NC State has made key advances through strengthened academic programs, increased research and improved academic reputation. As you know, the university has completed a strategic planning process, aligning the university’s priorities and goals for the future. As a community of teachers and scholars, NC State continues to increase its visibility as a model problem-solving university that is capable of addressing the grand challenges of people around the world.

I appreciate the opportunity to share this report with you. This report is one in which we should all take great pride. Our accomplishments from the past year and the goals and priorities we have established pave the way for a bright future.

Thank you for all you do for the University of North Carolina and for your continuing support of NC State.

Sincerely,

W. Randolph Woodson  
Chancellor

Enclosure

cc: NC State University Board of Trustees
Randy Woodson, Chancellor of North Carolina State University

Randy Woodson took office as North Carolina State University’s 14th chancellor on April 5, 2010. The chancellor has made key advances through strengthened academic programs, increased research and improved academic reputation, new initiatives, new hires and a new fundraising focus on endowment. Under his leadership, the university has completed a strategic planning process, undertaken an organizational realignment and developed stronger communication throughout the institution.

As a community of teachers and scholars, NC State continues to increase its visibility as a model problem-solving university that is capable of addressing the grand challenges of the people of North Carolina and around the world. The following is a summary of NC State’s most significant achievements under Chancellor Woodson’s leadership, beginning with the goals established in the new strategic plan and followed by accomplishments under each goal.

Strategic Planning

The strategic plan conversation began in the fall, when the chancellor launched a campuswide planning process led by Provost Warwick Arden and Faculty Senate Chair Margery Overton. In order to accomplish the task of creating a robust plan, more than 140 university staff, faculty, students and alumni were appointed to nine task forces.

Adopted by the Board of Trustees in April 2011, this strategic plan outlines strategies through which NC State will consider investments, prioritize its commitments and make decisions. The plan identifies five goals and sets accountability guidelines by which the university will measure its growth and success. The goals include:

- **Goal 1**: Enhance the success of our students through educational innovation
- **Goal 2**: Enhance scholarship and research by investing in faculty and infrastructure
- **Goal 3**: Enhance interdisciplinary scholarship to address the grand challenges of society
- **Goal 4**: Enhance organizational excellence by creating a culture of constant improvement
- **Goal 5**: Enhance local and global engagement through focused strategic partnerships

Shortly after the strategic planning began, Chancellor Woodson began a process to realign university operations for greater efficiency and effectiveness. The resulting plan, based on tenets established in the strategic plan process, consolidates several business units, eliminates under-enrolled classes and majors and led to a review of how the sciences – one of NC State’s core strengths – will be taught.
Underscoring those two tasks are budget preparations that have been ongoing for the last two years in anticipation of shrinking state budgets. Chancellor Woodson not only established planning and review teams, but also a core working team designed to manage the procedural aspects of these initiatives as well as communications to the campus, media and general public.

Goal 1: Student Success

As a land-grant university with a mission of developing global leaders, NC State takes great pride in providing its students with a world-class education, both inside and outside the classroom. Students were involved in cutting-edge research, community leadership and service learning. In addition, it is clear that NC State’s national reputation for being a “best value” in higher education (a combination of quality and affordability) continues to attract students in record numbers.

- Although NC State took steps to limit the size of its freshman class, the university received more than 19,000 freshman applications for admission – the largest number of applications in its history. A freshman class of more than 4,500 increased the student body to more than 34,000. The newest class boasted an average high school GPA of 4.23 and an average SAT score of 1187 (1746 with the writing portion). Approximately 43 percent of the freshmen were in the top 10 percent of their high school class. The class represents 97 of the state’s 100 counties, as well as 42 states and 23 countries.

- NC State awarded 85 associate’s, 3,394 bachelor’s, 1,255 master’s, 170 doctoral and 77 doctor of veterinary medicine degrees during its spring 2011 commencement exercises. When combined with the 3,041 degrees awarded in the fall, 2011 became the largest graduating class in university history.

- Students embraced NC State’s dedication to service starting with the first week of fall classes with events connected to Wolfpack Welcome Week. They packaged more than 405,000 meals for Haitian earthquake victims and donated almost 600 pints of blood to the American Red Cross. In February, about 7,500 people participated in the student-led Krispy Kreme Challenge, which raised $100,000 for the NC Children’s Hospital.

- It’s not unusual for students to come from great distances for an NC State education, but Saul Flores took an unusual approach to getting to the campus. Over the summer, Flores, a senior in graphic design and business administration, completed his “Walk of the Immigrants.” Beginning in Ecuador, he hitchhiked his way through 10 Latin American countries, spanning more than 5,000 miles to raise awareness of the struggles many immigrants face while immigrating to the United States. Flores received significant local and national media attention and was honored by the local Latin community.

- Undergraduates and graduates are involved in significant research at NC State. As a part of a senior design project, a group of biomedical engineering undergraduates was awarded first place in a national biomedical engineering competition for a special hybrid contact lens they created. In response to a charge to observe a real-world problem and
find a way to address it, the group designed and engineered special contact lens for victims of paralysis, which fits over the eye to hold moisture in. An interdisciplinary effort involving aerospace and textile engineering students tackled life-support challenges that the aerospace industry has been grappling with for decades and creating a “tent” that would aid in survival should humans reach Mars. Their story appeared in several national and international publications.

- Students also added to the number of significant national scholarships with a Goldwater and a Udall. Our students have received 36 Goldwater scholarships.

We supported student success in a variety of ways, including identifying and removing barriers that prevent students from maximizing their achievement potential and making progress toward graduation.

- Summer START was piloted successfully. Summer START is designed to assist new freshmen with the transition from high school to college. Program objectives were met; students from several at-risk groups achieved academic and social success which contributed to overall success in their first college year.

- The Preparing Future Leaders (PFL) program offered 136 events, workshops and seminars with a total attendance of 3016: 2263 graduate students, 535 postdoctoral scholars and 218 other participants. PFL serves both graduate students and postdoctoral scholars in three focus areas: career skills, teaching and mentoring and responsible conduct in research.

- Distance Education (DE) provides students an additional option for credit hours and relieves some of the burden on university facilities. DE enrollments increased by 10 percent, with 87,307 student credit hours delivered. More than 2,100 courses and sections were offered through Distance Education, with 25 new courses and 20 new faculty added to the Flexible Access program. As part of the strategic realignment, we are taking steps to make DE even more compatible with student needs and to bolster their progress toward graduation.

- NC State received grants totaling $1.7 million from the North Carolina Energy Office, providing undergraduate and graduate students the opportunity to engage in hands-on experience and training for jobs in North Carolina’s economy through “green” internships and fellowships.

- In addition to green internships and fellowships, the NC State Cooperative Education program (Co-op) maintained formal agreements with more than 600 private and public sector employers in North Carolina and throughout the nation. About 500 students experienced paid internships in companies and potential offers of permanent positions.
Goal 2: Scholarship & Research

The heart of an outstanding university is its faculty. As a solution-driven university, it is imperative that NC State grow excellence in its faculty to enable researchers to think entrepreneurially and drive their research to the market. In 2010-11, faculty achievement has been evident across the university.

- Trudy Mackay and Fred Gould were elected into the National Academy of Sciences. MacKay holds a distinguished place among members of the genetics community for her groundbreaking research. Gould studies the ecology and genetics of insect pests to improve food production and human and environmental health.

- Sarah Ash, Bob Beichner and Michael Walden received awards from the Board of Governors.

- The American Statistical Association (ASA) welcomed its newest class of fellows. Included among these 53 distinguished fellows were Subhashis Ghoshal and John Monahan. Dean Daniel Solomon received an ASA Founders Award. Marie Davidian was elected president of ASA. Davidian also was part of a collaboration with colleagues from Duke and UNC at Chapel Hill that received a $12.5 million grant from the National Cancer Institute to find ways to develop new-and-improved methods for the design and analysis of cancer clinical trials.

- Sastry Pantula was named director of the National Science Foundation’s Division of Mathematical Sciences.

- Dean Louis Martin-Vega was honored with the Institute of Industrial Engineers’ UPS Award for Minority Advancement.

- Jay Levine and his community partners were awarded the C. Peter Magrath Award, a national recognition of an institution’s commitment to community engagement. With the help of faculty and students, Levine worked with the community of Jacksonville to turn a wastewater treatment plant into a science learning center, an aquacultural development site and a community park.

- Craig Sullivan and David Threadgill, were elected Fellows of the American Association for the Advancement of Science (AAAS).

- Natasha Olby received the Hero of Medicine award from the American College of Veterinary Internal Medicine for her work in discovering a gene responsible for a fatal brain disease in American Staffordshire Terriers.

- Maxine Atkinson received the American Sociology Association's 2011 Distinguished Contributions to Teaching Award. This is the society’s highest award for teaching.
NC State was awarded the Howard Hughes Medical Institute Research University Award for undergraduate and K-12 teaching and research. The grant, which seeks to strengthen creative methods of teaching in science and technology, totals $1.5 million. NC State was one of 50 research universities to receive this award.

As might be expected of an institution that houses the first university-run nuclear reactor, several nuclear research projects are being carried out, including 11 faculty members working with the Consortium for Advanced Simulation of Light Water Reactors (CASL). They will use computer models to create innovative approaches to nuclear power, which should result in safer and more cost-effective energy. Meanwhile, NC State researchers have developed a foam material with the potential to remove radioactive contaminants from drinking water. This foam could clean the water without the need for electricity, completely changing the way we safeguard the world’s drinking water supply.

In a state with a significant military presence, NC State has several research partnerships with various branches of the armed services. A Department of Defense grant will support the creation of a HazMat boot for firefighters and other emergency personnel to use when hazardous materials are present. NC State will partner with the Walter Reed Institute of Research to further test the effectiveness of particular molecules, which could potentially fight off antibiotic-resistant infections such as MRSA and MDRAB, which commonly afflict military personnel. The Army Research Office awarded a grant to engage in a cross-disciplinary project to develop rapid response, minimal footprint, military base-camp design systems, for in-theater use by the United States Army.

Goal 3: Interdisciplinary Scholarship Addressing Grand Challenges

There are numerous opportunities at the intersection of NC State’s disciplines and professional fields. We continue to strengthen interdisciplinary programs and lower barriers between disciplines and departments.

As part of the Entrepreneurship Initiative, NC State, with support from Red Hat, launched The Garage, a facility for students engaged in entrepreneurial endeavors. The 2,000-square-foot incubator space will provide a community for students to work within the context of real-world problems and find solutions through critical thinking, creative problem-solving and new-business creation.

The US Department of Interior chose NC State to house one of eight federal hubs for climate change research in the Southeast. The Climate Science Center received $1.5 million in initial funding and will bring as many as a dozen federal employees to the area. It is estimated that the center will provide university scientists with as much as $7.5 million a year in research funding. Six of the university’s 10 colleges will be involved with the center.
The Edible Schoolyard in Greensboro opened as a landmark effort to transform the way that we learn about and interact with our food by promoting outdoor learning among children in North Carolina.

NC State veterinarians assisted in the recovery of wildlife following the massive BP oil spill still affecting parts of the Gulf. The team spent several weeks rescuing pelicans and other sea life as a part of their work with the International Wildlife Rehabilitation Council.

Plant breeding researchers are developing superior plants and germplasms with greater adaptability, reduced need for pesticides, improved environmental quality and greater value for growers and consumers.

NC State established a B.S. in Fashion and Textile Design program. The unique focus of the program builds on the arts and science foundations at NC State, while addressing the needs of our global textile complex in the design, development and marketing of textile products to meet the global competitiveness challenges of the industry.

**Goal 4: Organizational Excellence**

As a leading land-grant university, NC State plays a special role in the state’s vitality. Our goal is to create a shared vision for NC State that will enable the university to be more deliberate in its approach to its core academic mission and our capacity to innovate. To enable this work, we identified a number of changes.

To provide the environment and resources needed to enhance the university’s capacity for research and innovation, the Office of Research & Innovation was created from the previously existing Office of Research and Graduate Studies. Similarly, the reporting structures for the chancellor; provost; vice chancellor for extension, engagement and economic development; and vice chancellor for research and innovation were realigned. The changes were designed to improve relationships between scholarship and research, between the classroom and the lab and improve university communication.

The chancellor established regular, formal meetings for open communication with university leaders and the campus community. Administrative Leadership Meetings were held every other month to engage campus administration in a discussion of emerging topics, such as student success, faculty excellence, organizational excellence, research and the budget. Additionally, several Chancellor Forums were open to the entire campus.

At the chancellor’s direction, Provost Warwick Arden and Vice Chancellor Charles Leffler led a university realignment for greater efficiency and effectiveness. Implementation began in March and is ongoing.

Organizational excellence also extends to facility management. NC State opened two significant buildings in 2010-11. Engineering Building III (EB III), a 248,000-square-
foot facility opened, with state-of-the-art laboratories and two wind tunnels, as well as the campus’ first green roof. EB III will house two academic departments: the joint NC State-UNC Department of Biomedical Engineering and the Department of Mechanical and Aerospace Engineering. The new Randall B. Terry, Jr. Companion Animal Veterinary Medical Center, 110,000-square-foot facility, is a national model for excellence in companion animal medicine. The center offers cutting-edge technologies for imaging, cardiac care, cancer treatments, internal medicine and surgery. The Terry Center will accommodate more than 20,000 cases that are referred to the College of Veterinary Medicine every year. The hospital was funded by a $20-million gift from the R.B. Terry Charitable Foundation and $38 million in state appropriated funds. The college remains the only U.S. academic facility offering canine bone marrow transplants and continues to pioneer osseointegrated implants and custom prosthetics in collaboration with the College of Engineering.

**Goal 5: Engagement and Partnerships**

Recognizing the unique role that NC State plays as a driver of economic development for North Carolina, Chancellor Woodson led the effort to encourage, promote and enhance engagement efforts at the statewide and national levels.

- In order to become more acquainted with North Carolina and NC State’s economic reach, Chancellor Woodson traveled across the state last summer, meeting with business leaders and members from all seven of the state’s economic development partnerships. In the spring, he traveled to California, Washington D.C., Georgia, Florida, Virginia and New York, reconnecting with alumni and meeting potential partners and donors.

- In September, North Carolina was awarded $400 million as a “Race to the Top” grant recipient with the help of key university faculty and staff members working in cooperation with the governor’s office.

- The NC State Economic Development Partnership continued to play a prominent role in helping North Carolina capture the 430-job IEM corporate headquarters in RTP, as well as facilitated the continued growth and development of the 225-job HCL America regional headquarters in Regency Cary Park.

- The university continued to grow its relationships with colleges and universities locally, nationally and internationally.
  - NC State announced two new dual-degree programs with nearby Campbell Law School – a joint J.D. and Master’s of Public Administration and a joint J.D. and Master’s of Business Administration. This partnership created the state’s first dual JD/MPA program offered from two separate institutions of higher education.
In January, NC State welcomed SKEMA, one of France’s top business schools, to Centennial Campus. Within the next three years, SKEMA hopes to occupy 30,000 to 40,000 square feet of academic space on Centennial Campus. NC State will explore opportunities for joint academic and study abroad programs.

- Agriculture industry support takes many shapes at NC State. NC MarketReady served 32 farm businesses and 4 cooperatives. NC MarketReady serves as a Rural Cooperative Development Center that helps farmers structure their business to better take advantage of value-added markets by providing cooperative board member training, technical assistance in the form of feasibility studies and equipment funding.

- As part of our work to be more intentional in the pursuit of innovation and job creation, NC State launched the Springboard Innovation Partnership Portal. The goal is to double the number of startup companies it launches annually by 2012.

- Companies continued to turn to NC State for economic recovery. Industrial Extension Service (IES) documented more than 2,000 jobs saved or created, increased sales of $190 million and a $20 million added investment by these businesses. IES also celebrated North Carolina manufacturing with a statewide tour. The tour was the culmination of the 1B4NC initiative in which we promised to produce $1 billion in economic impact for the state and reached the goal one year early.

- In July 2010, the Keystone Centennial Science Center opened, offering tenants a high-tech, low-risk place to commercialize innovative ideas. The facility features a two-story, 72,000-square-foot laboratory and office space.

- As a result of NC State technology and a state grant, Empire Foods, Inc. announced that it would bring 200 jobs to Halifax County. The food processing company, which uses a technology licensed from NC State, plans to create 200 more jobs and invest $2.5 million over the next five years.

- In his first year as chancellor, Woodson worked extensively to continue developing and growing the university’s relationships with current and potential donors. He declared increasing the endowment as the university’s top fund-raising priority. In December, the university announced the largest donation in NC State’s history, $40 million to endow the College of Management, given by Lonnie and Carol Johnson Poole.

- Our economic development partnerships certainly extend to other North Carolina institutions. For example, a partnership with the North Carolina Community College System (NCCCS) delivered Lean Six Sigma training throughout the state. The NCCCS held 22 courses using materials created by NC State faculty and staff. Lean Six Sigma projects completed through this program resulted in more than $8.7M economic impact to the state of NC.
Facilities

While the Higher Education Bond Referendum, authorized in 2000, was completed in 2009, NC State has continued to have an active capital program funded from a widening variety of sources including state appropriations in the form of cash and debt issuance, gifts, debt supported from student fees, receipts and energy savings. Highlights include:

- Engineering Building III
  - Completed 7/2/2010

- Randall B. Terry Companion Animal Veterinary Medical Center
  - Completed 5/4/2011 (Move-in underway)

- James B. Hunt, Jr. Library
  - Under Construction (Anticipated completion 9/14/2012)

- Early College High School
  - In Design (Anticipated completion 2/25/2013)

- Greek Village Phase I Infrastructure
  - Completed 5/25/2010 (First house to start Fall 2011)

- Centennial Campus Student Housing
  - In Design (Construction starts Fall 2011)

- Talley Student Center Addition & Renovation
  - Under Construction (Anticipated completion 11/21/2014)

- The Point
  - Under Construction (Anticipated completion 9/15/2011)

- Carol Poole Golf Clubhouse
  - In Design (Anticipated completion 12/31/2012)

Legislative and Budget Efforts

Chancellor Woodson built strong relationships with the state’s elected leadership during his first year. Through regular visits with North Carolina’s General Assembly and congressional delegation, he has been a champion of the needs and opportunities for NC State, particularly at a time of budget cuts. Additionally, the chancellor has been committed to providing open communication across campus regarding budget decisions through emails, homepage messages and forums.
NC State continued to rank among the nation’s best universities during the first year of Chancellor Woodson’s tenure as measured by a number of organizations and publications.

- NC State was ranked one of the top 25 colleges by recruiters as a part of a Wall Street Journal study. Placing 19th, NC State was the highest-ranking North Carolina institution and was also named the best value on the list.

- Forbes Magazine released a list of the 10 most innovative business school classes offered in the nation. Listed along with universities like John Hopkins and Georgetown, NC State was represented by its “Product Innovation Lab.” The course brings business, engineering and industrial design professionals together with MBA students to work on sponsored projects from private companies.

- The smart solid-state transformer being developed by the FREEDM Systems Center at NC State was named to Technology Review’s 2011 list of the world’s 10 most important emerging technologies. Smart transformers are more efficient and adaptive than transformers commonly used on the power grid today. The devices could allow electric vehicles to be charged more quickly and utilities to incorporate large amounts of solar and wind power into the grid without blackouts or power surges.

- In spring 2011, NC State was recognized as a “Model of Efficiency” by University Business magazine. Only 11 colleges and universities nationwide received this honor.

- The North Carolina Committee for Employer Support of the Guard and Reserve recognized NC State for its outstanding support of the National Guard and Reserve.


- Other significant rankings included:
  - National Science Foundation, 2010
    - 7th in Industry Research Funding (among universities w/o medical schools)
    - Ranking of Web of World Universities, 2010 (Released in Winter)
    - 27th in Web Presence
  - U.S. News & World Report, Undergraduate 2011 (Released in Fall 2010); Graduate 2010
    - 3rd among colleges of Veterinary Medicine
    - 6th Best Overall Public University Value
    - Nine graduate programs among top 30 public universities
Athletic Excellence

This past year was a successful year for NC State athletics. With a new athletics director, the Wolfpack made huge strides on and off the field.

- In November, the men’s soccer program welcomed Kelly Findley as head coach. He replaced veteran coach George Tarantini, who retired after 25 years.

- The football program won more games than any Wolfpack team since 2002, finishing the season ranked 25th in the Associated Press poll after defeating West Virginia in the 2010 Champs Sports Bowl.

- NC State continues to lead the Atlantic Coast Conference in the number of student-athletes who have received postgraduate scholarships. Three more student-athletes earned these awards. Gymnast Britney Vontz, women’s basketball forward Brittany Stratchan and men’s soccer defender Lucas Carpenter – were named recipients of the Weaver-James-Corrigan Award, an honor bestowed on student-athletes who have performed with distinction in the classroom, community and in their respective sports.

- NC State’s Academic Support Program for Student-Athletes is a leader not only in the region but also the state. Staff presented at regional and national conferences during the past academic year and remains active at the national level, serving on the board and various committees of the National Association of Academic Advisors for Athletics (N4A). Further, NC State remains the administrative home of the N4A National Office.

- Mixed Rifle, Men’s Basketball and Men’s Cross Country were publicly recognized for their 2006-2010 Academic Progress Rate (APR). These teams’ APR scores were in the top ten percent of the country in their respective sports.

- NC State welcomed new men’s basketball coach Mark Gottfried, who quickly assembled a highly experienced coaching staff.

Leadership Changes

During the 2010-2011 academic year, NC State welcomed several new department heads, student leaders and administrators committed to advancing the mission of the university.

- After serving in an interim role for more than 18 months and following a national search, Warwick Arden was officially named Provost and Executive Vice Chancellor.

- NC State Athletics welcomed new Athletics Director Debbie Yow, the first woman to hold the position.
Jayne Fleener, who was previously dean of Louisiana State University’s College of Education, was named Dean of the College of Education.

Benny Suggs (’69) was named Executive Director of the NC State Alumni Association.

**Selected Presentations**

During his first year as chancellor, Chancellor Woodson made numerous appearances at university and community functions and traveled extensively including hosting Alumni events in 13 cities in North Carolina and across the country. Below is a partial list of the many presentations he made during his first year in office. This list does not include numerous speaking engagements and presentations at university events.

- Charlotte Business Leaders Breakfast, Charlotte, NC, April 2010
- Eastern Region Economic Development Partnership Board Meeting, Kinston, NC, May 2010
- Piedmont Triad Business Leaders Meeting, Greensboro, NC, May 2010
- Southeast Region Economic Development Partnership Board Meeting, Elizabethtown, NC, June 2010
- Research Triangle Region Economic Development Partnership Board Meeting, Raleigh, NC, June 2010
- National Agents Alliance Convention, Raleigh, NC, July 2010
- Charlotte Regional Partnership Meeting, Concord, NC, July 2010
- Northeast Region Economic Development Partnership Board Meeting, Edenton, NC, July 2010
- Chamber Leadership Conference, Greensboro, August 2010
- United States-Brazil Innovation Summit, Washington, D.C., September 2010
- Park Foundation Board, Raleigh, NC, September 2010
- Hillsborough Street Grand Opening, September 2010
- Social Innovation Healthcare Dinner, September 2010
- Scholarship of Engagement Symposium, Raleigh, NC, September 2010
- Borlaug Lecture, Raleigh, NC, October 2010
- National Outreach Scholarship Conference, Raleigh, NC, October 2010
- Downtown Raleigh Alliance, Raleigh, NC, November 2010
- Farm Bureau Annual Conference, Greensboro, NC, December 2010
- Council on Competitiveness, Washington, D.C., December 2010
- Food and Agricultural Leadership Workshop, Washington, D.C., December 2010
- Eastern 4-H Center Building Dedication, Columbia, NC, January 2011
- Kings Mountain Rotary Club Presentation, Kings Mountain, NC, January 2011
- Crop Improvement Foundation Seed Luncheon, McKimmon Center, Raleigh, NC, January 2011
- Rotary Club of West Raleigh Presentation, Raleigh, NC, February 2011
• CASE District 3 Student Ambassador Conference, Raleigh, NC, February 2011
• Emerging Issues Forum, Raleigh, NC, February 2011
• Raleigh Host Lions Club, Raleigh, NC, February 2011
• Hispanic Educational Summit, Raleigh, NC, March 2011
• Science Coalition Roundtable, Washington, D.C., March 2011
• Wake County Phi Beta Kappa, Raleigh, NC, April 2011
• Downtown Raleigh Rotary Club, Raleigh, NC, May 2011
• Downtown Raleigh Alliance Breakfast, Raleigh, NC, May, 2011
• Crosby Scholars Invitational, Bermuda Run, NC, May 2011
• North Raleigh Rotary, Raleigh, NC, June 2011
• Engineering Summit for Minority Women Dinner, Raleigh, NC, June 2011
PROPOSED REVISION TO: Repeal of POL 01.05.11, Student Appeals to the Board of Trustees

Rationale: Over the past year, the University has seen a marked increase in student appeals to the Board of Trustees, thus increasing the Board’s ever demanding workload and review authority. In addition, as most of these appeals focus on disciplinary issues related to the suspension or expulsion of the students, a timing of sanctions issue has arisen that has become the concern of not only University administrators, but also the Board of Trustees. Specifically, by the time the student’s appeal of his or her separation from the University has navigated through the current appeal process, both within the University and ultimately before the Board of Trustees, the student has already completed and received grades for courses for the semester in which they were to serve the suspension, or ultimately expelled, as issued by the Office of Student Conduct. In these instances, by the time the appeal was decided by the Board of Appeals, the suspension became retroactive and many times created an extreme hardship for the student. Therefore, in an effort to reduce the Board of Trustee’s workload, streamline student appeals in a more effective and expedited manner, and address the hardships created for students due to their often retroactive nature, the University is seeking a repeal of POL 01.05.11, Student Appeals to the Board of Trustees

Consultation Process:

4/5/11 Vice Chancellor for Student Affairs authorizes transmittal of PRR for review
4/6/11 General Counsel preliminary review
5/11/11 Division of Student Affairs and Office of Student Conduct review
5/24/11 General Counsel final review
_____ EOM, or official with delegated authority to review PRR
_____ Board of Trustees (approval/notification), if applicable
Student Appeals to the Board of Trustees

POL 01.05.11

Board of Trustees

Authority: Board of Trustees

History: First Issued: July 14, 2003.  History Information.

Related Policies:
UNC Code Section 608-Students' Rights and Responsibilities
UNC Code Appendix, Section III-Academic Degrees and Grading
Code Appendix, Section VIII-Admissions
UNC Code Appendix, Section XII-Student Activities and Government
NCSU POL11.35.11-Code of Student Conduct
NCSU POL 11.40.1- Uniform Student Grievance Procedure
NCSU REG11.35.1-Procedures for Reconsideration of Expulsion
NCSU REG11.35.2-Student Discipline Procedures
NCSU REG11.40.1-Grievance Procedure for Students

Contact Info: Vice Chancellor and General Counsel (919-515-3071); Vice Chancellor for Student Affairs (515-2446)

1. INTRODUCTION

1.1 These procedures apply to the handling of student conduct code disciplinary appeals and grievance appeals at the level of the Board of Trustees of North Carolina State University. By delegation of the Board of Trustees, the Student and Campus Affairs Committee has authority to hear appeals in student disciplinary cases and appeals in non-disciplinary grievances. If the Student and Campus Affairs Committee decides to reverse the decision of the administrator whose decision is appealed to the Committee, the Committee's decision must be approved by the full Board of Trustees.

1.2 The Office of the Vice Chancellor for Student Affairs, in consultation with the Office of General Counsel, is responsible for scheduling all appellate hearings and complying with the posting requirements of the North Carolina Open Meetings Act.

1.3 The Office of General Counsel is responsible for compiling the record on appeal, ensuring that the administrator whose decision is being appealed is provided an opportunity to respond to the notice of appeal, and notifying the parties of the scheduled hearing date.
2. NOTICE OF APPEAL AND OFFICIAL RECORD

2.1 A student appealing a decision of the Provost and Executive Vice Chancellor for Academic Affairs (or designee) or the Vice Chancellor for Student Affairs (or designee) must file a written notice of appeal with the Chancellor's Office within ten calendar days of receipt of the decision from which the student is appealing.

2.1.1 The Chair of the Student and Campus Affairs Committee is authorized to determine all jurisdictional matters pertaining to the appeal and to grant extensions of time for good cause shown.

2.1.2 The Chair may dismiss any appeal that is untimely filed, that does not address the grounds for appeal, or that otherwise does not follow the requirements of Section 18 of the Student Conduct Code Procedures for disciplinary appeals or the requirements of Section 14 of the Student Grievance Procedures.

2.2 Upon receipt of the student's notice of appeal, the administrator whose decision is being appealed will be provided an opportunity to submit a written response to the Committee. A copy of the response shall be provided to the student at the time it is provided to the Board of Trustees.

2.3 The official record of the disciplinary hearing will be compiled by the Office of General Counsel and provided to the Student and Campus Affairs Committee. The record shall include a transcript of the hearing, exhibits introduced at the hearing, the hearing board or hearing officer's decision, a copy of the administrator's decision, the student's appeal, the administrator's response, if any, and any other relevant information. The student and administrator will be provided an opportunity to comment on the record. Disputes regarding the contents of the record will be resolved by the Chair of the Committee, who may but is not required to consult with the Committee.

3. CONSIDERATION OF THE APPEAL

3.1 As soon as the record is compiled and provided to the Student and Campus Affairs Committee, the Office of the Vice Chancellor for Student Affairs will schedule a time for the Committee to consider the appeal and to notify the student and administrator. The meeting shall be posted in accordance with the North Carolina Open Meetings Act.

3.2 The Committee shall decide the appeal based upon the student's appeal statement, a response to the appeal statement, if any, and the record of the disciplinary proceedings conducted below. Oral argument is not scheduled and additional evidence is not taken. However, the Committee reserves the right at its sole discretion and initiative to schedule oral argument if it believes that such argument will be of assistance in deciding the matter. The Committee's consideration of the appeal shall be conducted in a closed session of the Committee.

3.3 Following its review, the Committee may decide:

3.3.1 to affirm the decision of the administrator.
3.3.2 to reverse or modify the decision of the administrator. Such reversal or modification shall take place only upon a showing by the student of clear and material error on the part of the administrator.

3.3.3 to remand the matter for further proceedings. A remand may be ordered when there is a finding that prejudicial procedural error was committed, or that new and significant material evidence has become available that was not available previously to person exercising reasonable diligence, which evidence could have affected the outcome of the proceeding.

3.3.4 If the committee's decision is other than to affirm the decision under appeal, the matter is forwarded to the full Board of Trustees who shall decide the appeal.

3.4 The Assistant Secretary to the Board of Trustees shall notify the student of the outcome of the appeal. The notification will inform the student of his or her right to seek review of the decision by the President or the Board of Governors of the University of North Carolina, as may be applicable.
PROPOSED REVISION TO: POL 11.40.1 Uniform Student Grievance Procedure

Rationale: Policy 11.40.1, Uniform Student Grievance Procedure, states that the University would benefit from a single University-wide grievance procedure for all students, and delegates authority to the Chancellor to implement a single University-wide procedure for students. In practice, a uniform policy for undergraduate students and graduate students creates confusion and is not practical. Thus, it is necessary to repeal this policy requiring a uniform student grievance procedure and create separate procedures for undergraduate students and graduate students.

Consultation Process:

2/8/11 Vice Chancellor for Student Affairs authorizes transmittal of PRR for review
2/24/11 General Counsel preliminary review
6/6/11 General Counsel final review, if changes have been made

Board of Trustees (approval/notice)

Uniform Student Grievance Procedure

POL11.40.1

Student Grievances

Authority: Board of Trustees

History: First Issued: April 17, 1997.

Related Policies:
NCSU POL11.35.1 - Board of Trustee Policy - The Code of Student Conduct
NCSU REG11.40.1 - Grievance Procedure for Students

Additional References: UNC Code, Section 501 C(4); Appendix XII.

1. North Carolina State University would benefit from a single University-wide grievance procedure for students, other educational program participants, and applicants for admission.
2. In consultation with student government, the Chancellor and his designees are hereby delegated the authority to write and implement a single University-wide procedure for students. That procedure shall include the following elements:

2.1 Grievances shall be permitted on all subject matters specified by law and University of North Carolina policy, and such additional matters as the Chancellor determines are appropriate.

2.2 All parties to a grievance shall be given advance notice of hearing dates, times, and places. All parties shall be given a copy of the written grievance and any written response prior to hearing.

2.3 Grievants shall be entitled to present witnesses, proffer documentary evidence, and question opposing witnesses. Grievants may be accompanied by an observer.

2.4 Hearings shall be conducted by impartial panels composed of at least 50% student membership. The hearing panel recommendations and the decisions of administrators shall be based solely on the evidence from the hearing.

2.5 Grievants shall have appeal rights consistent with Board of Governors policy.
The University of North Carolina

GENERAL ADMINISTRATION

POST OFFICE BOX 2888, CHAPEL HILL, NC 27515-2888

LAURA BERNSTEIN LUGER, Vice President and General Counsel

Direct: (919) 845-5814 • Main: (919) 962-4388 • Fax: (919) 962-0477 • E-mail: lbluger@northcarolina.edu

MEMORANDUM

DATE: June 9, 2011

TO: Thomas W. Ross, President

FROM: Laura B. Luger, Vice President and General Counsel


Attached please find North Carolina State University’s revised policy on patent procedures. This policy has been reviewed by our office and by Steve Leath, and we recommend that this policy be approved as submitted. If you agree, please sign to indicate your approval, and we will notify North Carolina State University that the policy has been accepted.

Thank you.

Approved:

President Thomas W. Ross
May 9, 2011

Ms. Laura B. Luger
Vice President and General Counsel
UNC General Administration
P.O. Box 2688
Chapel Hill, NC 27515-2688

Dear Laura:

NC State University has completed revisions to our university Patent Procedures to clarify the effect of the patent procedures on employee consulting agreements, to ensure consistency with the Board of Governor’s Patent and Copyright Policies and to redefine the role of the Intellectual Property Committee, among other things. The attached revision policy is forwarded for your review and approval by the UNC System President. If you have any questions, please let me know.

Sincerely,

Eileen S. Goldgeier
Vice Chancellor and General Counsel

Attachment
Cc: W. Randolph Woodson, Chancellor
   Terri Lomax, Vice Chancellor for Research
   Judy Curry, Associate General Counsel
PROPOSED REVISION TO: POL 10.00.1 Patent Procedures

**Rationale:** To clarify the effect of the Patent Procedures on faculty and EPA consulting agreements; ensure consistency with Board of Governors’ Patent and Copyright Policies; redefine role of the Intellectual Property Committee (IPC); include tangible research property; clarify student rights; and merge the Royalty Sharing Regulation with the Patent Procedures.

**Review Process:**

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<td>8/10</td>
<td>Vice Chancellor for Research and Innovation appoints Patent Policy Revision Committee</td>
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<td>11/4/10</td>
<td>Patent Policy Revision Committee approval</td>
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<td>11/16/10</td>
<td>Intellectual Property Committee Review and Recommendation</td>
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<td>6/9/11</td>
<td>President of UNC System</td>
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<td>NC State Board of Trustees</td>
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1. PREAMBLE

This policy implements the Patent and Copyright Policies of the University of North Carolina. The Office of the Vice Chancellor for Research and Innovation, through the Office of Technology Transfer (OTT), administers the policy and develops and implements procedures necessary for its administration.

The purpose of North Carolina State University (hereafter “University”), as set forth in North Carolina General Statutes §116-1, is instruction, research, and public service. The University’s mission includes the dissemination of knowledge and technology to the private sector and the development of new and improved products and services, which stimulate further research and promote local, state and national economic development.

It is in the public interest for the University, when appropriate, to secure intellectual property protection for the products of its research to facilitate commercialization, to encourage entrepreneurship, to contribute to the professional development of University inventors, and to enhance the educational opportunities of participating students. As a non-profit educational institution, and the recipient of federal and state research funds, the University has an obligation to ensure that public property, including intellectual property, is used for the public good and not for the unjust enrichment of any one party at public expense. Consistent with this obligation, the University endeavors to commercialize the inventions of its inventors, to share economic benefits with the inventors, and to support further research and innovation.

The University is committed to preserving academic freedom in implementing state and institutional policies regarding protection and management of intellectual property. Additionally, the University applies these policies with thoughtful consideration of the fundamental academic and scientific interests in the free flow of ideas and sharing of research.
resources for the advancement of science and technology.

2. **DEFINITIONS**

2.1. **SCOPE OF EMPLOYMENT** means directly related to employment responsibilities at the University.

2.2. **GROSS REVENUE** means all income actually received by the University as consideration for the license, option, or other transfer of rights to INVENTIONS that are subject to the Patent and Tangible Research Policy, including, but not limited to, option fees, royalties, license issue fees (whether cash or equity when liquidated), and milestone payments, less any amount required to be paid from gross receipts without deduction to another entity pursuant to a sponsored research agreement, interinstitutional agreement or other legally binding agreement.

2.3. **INVENTION** means technical information, trade secrets, developments, discoveries, inventions, processes, compositions, life forms, TANGIBLE RESEARCH MATERIALS, know-how, methods, formulae, data, processes and other proprietary information or matter, whether patentable or not.

2.4. **INVENTOR** means one who makes an inventive contribution to the INVENTION and, for patentable subject matter, meets the criteria for inventorship under United States patent laws and regulations, meaning that an inventor must have contributed to the conception of ideas claimed in a patent.

2.5. **NET REVENUE** means GROSS REVENUE minus all direct out-of-pocket costs associated with University’s ownership and/or administration of INVENTIONS, including but not limited to costs of (1) evaluating invention disclosures, (2) patentability or trademark searches, (3) drafting and prosecuting intellectual property applications, (4) preparing and recording assignments, (5) maintaining patents or other intellectual property, (6) marketing and licensing of inventions, and (7) litigation for the enforcement or protection of intellectual property, for royalty collection, or for any other claim filed by or against University and related to University’s administration of intellectual property, including prosecution or defense of same, attorneys’ fees, court costs, expert fees, compromise, settlement, and judgment satisfaction.

2.6. **PATENT TRUST FUND** means GROSS REVENUE earned from patent and licensing activity less those distributions required under the Revenue Sharing provision of this policy. The PATENT TRUST FUND shall be used to support research, which may include expenses incurred by the University in operating the OTT or any successor unit managing the University’s intellectual property.

2.7. **SUBSTANTIAL USE OF UNIVERSITY RESOURCES** means the use of University-administered funds or the use of facilities, personnel, equipment, materials, or other resources available to the INVENTOR because of the INVENTOR’S affiliation with the University. However, *de minimis* use of office, library resources, personal computer, and/or software, is not regarded as **SUBSTANTIAL USE OF UNIVERSITY RESOURCES**. For students enrolled in a
course of study, use of course laboratory, computing and library facilities, software, supplies and materials at a level ordinarily provided to students in the course are not considered to be SUBSTANTIAL USE OF UNIVERSITY RESOURCES.

2.8 TANGIBLE RESEARCH MATERIAL means unique research products or tools, such as biological materials or chemical compounds, whether or not patentable. Biological materials include organisms, transgenic animals, plants and plant varieties, cells, cell lines, viruses, cell products, cloned DNA, DNA sequences, nucleic acid and protein sequences, transgenic animals, mapping information and crystallographic coordinates.

3. APPLICABILITY

This Patent and Tangible Research Policy ("Patent Policy") is applicable to all faculty and other EPA employees, SPA employees, emeritus faculty, adjunct faculty, visiting faculty or other visitors using research facilities (including but not limited to individuals on sabbatical from another university or research facility), post-doctoral employees, graduate students, and undergraduate students participating in research as employees or otherwise.

4. OWNERSHIP

4.1 University Ownership. All INVENTIONS arising from (1) research conducted with University-administered funds, (2) work within the INVENTOR'S SCOPE OF EMPLOYMENT, or (3) the SUBSTANTIAL USE OF UNIVERSITY RESOURCES are owned by the University.

4.2 Sponsored Research/University-Administered Funds. Federal law requires institutions receiving federal research funding to have policies requiring the disclosure and assignment to the institution of all INVENTIONS arising from federally funded research. To ensure compliance with the terms of federal contracts and grants, as well as those of other funding sources including industry, it is the University's policy to require disclosure and assignment of all INVENTIONS which are conceived or reduced to practice in the course of performing research with University-administered funds, regardless of the source of such funds or the employment status of the INVENTOR.

4.3 SCOPE OF EMPLOYMENT. All INVENTIONS which are conceived or reduced to practice by INVENTORS within their SCOPE OF EMPLOYMENT, or from work carried out on University time or expense, are the property of the University.

4.4 SUBSTANTIAL USE OF UNIVERSITY RESOURCES. All INVENTIONS conceived or first reduced to practice by anyone at University or on behalf of University making SUBSTANTIAL USE OF UNIVERSITY RESOURCES are the property of the University.

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1 35 U.S.C. 200-212  
http://www.uspto.gov/web/offices/pac/opmp/consolidated laws.pdf

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4.5 **Assignment Effective upon Invention.** Assignment of INVENTIONS is a condition of employment, enrollment, or access to University laboratories/research facilities. In the case of University ownership pursuant to 4.1 through 4.4, INVENTORS hereby irrevocably assign to the University, effective as of the time such INVENTIONS are conceived or reduced to practice, all right, title and interest in and to the INVENTIONS and related patent applications and patents, and shall cooperate fully with the University in the preparation and prosecution of patent applications and patents.

4.6 **Patent Agreement.** Faculty and other EPA, employees, SPA employees, emeritus faculty, adjunct faculty, visiting scholars/scientists, post-doctoral employees, graduate students, and undergraduate students participating in research as employees or otherwise shall sign a Patent Agreement in the form attached here as Appendix A. Signature is a condition of employment and/or matriculation. Students who are pursuing only non-research related studies are not obligated to sign a Patent Agreement.

5. **STUDENTS**

5.1 **General Rule.** Students will own their INVENTIONS unless (1) the INVENTION is made in the course of the student’s University employment or (2) the INVENTION is conceived or reduced to practice with (a) University-administered funds, (b) SUBSTANTIAL USE OF UNIVERSITY RESOURCES, or (c) another INVENTOR who has a duty to make assignment or has made assignment to the University. Students assign University-owned INVENTIONS in accordance with paragraph 4.6, and are entitled to the same royalty sharing rights as provided to faculty/employee INVENTORS.

5.2 **Proprietary Projects.** Occasionally, the University may ask students to agree to University ownership of INVENTIONS due to the access to and/or use of University or third-party proprietary information as part of a particular group project. Students will be notified of this condition in advance or at the time of enrollment and will be required to sign a Participation Agreement (http://www.ncsu.edu/grad/faculty-and-staff/forms-list.html). Should the course be non-elective, the student shall have the option of taking part in another group project in that class where the assignment of student INVENTIONS is not required.

5.3 **Special Program Exemption.** Conversely, the University may offer courses or programs to promote entrepreneurship, innovation, and economic development. With the advance approval of the Intellectual Property Committee (IPC) for these courses/programs, participation by students in these activities will not trigger a change in ownership for INVENTIONS either previously conceived by the students or conceived during their participation. Any inventive contribution by an employee of the University is subject to Patent Policy. Requests related to a Special Program Exemption should be made in writing to the Vice Chancellor for Research and Innovation.

6. **CONSULTING AND THE PATENT POLICY**

6.1 **Conflicts of Interest.** The Board of Governors Policy on Conflicts of Interest and
Commitment, UNC Policy Manual, 300.2.2, recognizes the value to the University of permitting
faculty and EPA employees to engage in professional consulting. This activity can enhance the
competence and expertise of faculty (includes EPA employees for purposes of this Article 5) and
may aid in the development of University intellectual property and university-industry relations.
However, private consulting may create a conflict of interest when the company’s consulting
contract requires that faculty assign intellectual property or accept other terms inconsistent with
the individual’s University employment contract. In all consulting relationships, employees have
a duty to ensure that their employment responsibilities to the University are not compromised in
a consulting agreement.

Employees may not sign patent agreements with outside entities or individuals that may abrogate
the University’s rights as stated in the Patent Policy or as provided in any sponsored research
agreement or grant. For example, faculty and employees should not accept contract terms that
(1) prohibit publication of proprietary data in a technical area that overlaps with his/her
University research or the reporting of results to research sponsors: (2) preclude the faculty or
employee from assigning to the University intellectual property owned by the University or (3)
are designed to circumvent University policies and procedures for disclosure of INVENTIONS.

6.2 Disclosure. It is the responsibility of the University INVENTOR to disclose all
INVENTIONS to which the Patent Policy applies (under Articles 3 and 4 above) to the OTT at
NC State, whether or not the INVENTIONS are owned by NC State. However, in the case of an
INVENTION conceived or first reduced to practice pursuant to a consulting agreement, the
disclosure may be non-proprietary as long as the INVENTOR provides sufficient relevant
information for NC State to make an ownership determination.

6.3 Ownership. Ownership of INVENTIONS arising under consulting agreements will be
determined in accordance with the Patent Policy of NC State and, to the extent that any terms of
a consulting agreement are inconsistent with the NC State Patent Policy, the NC State Policy will
control. However, the University will make no claim to an INVENTION if the INVENTION is
neither made nor conceived under circumstances involving NC State administered funds,
resources or personnel other than the consultant and is either (i) made in the course of
performance of the services described in a written consulting agreement or (ii) made in
response to a problem posed by the company or based on company proprietary information
provided to the consultant.

7. INVENTION ADMINISTRATION

7.1 Disclosure. INVENTORS will file invention disclosures for all INVENTIONS covered by
the Patent Policy with the OTT when, in the judgement of the INVENTOR, there is reason to
believe that the INVENTION is patentable or otherwise protectable under intellectual property
laws of the United States or has commercial value. The disclosure will not be considered
complete until all required information has been provided. Since publication or public use can

2 For purposes of this Policy, an INVENTION is “made” by an employee if the employee would be considered an
inventor of the INVENTION under U.S. patent law.

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be an immediate bar to patentability in most foreign countries, it is the duty of the inventor to report to the OTT any publication, submission of manuscript for publication, sale, public use, or plans for sale or public use, of an INVENTION sufficiently in advance so that the OTT can consider measures to protect the University’s intellectual property interests.

7.2 Receipt and Acknowledgement. The OTT will acknowledge in writing to the INVENTOR, as well as the INVENTOR’S Department/Unit, College and College IPC representative, the receipt of disclosures, and will conduct disclosure review in accordance with its standard operating procedure. The OTT is responsible for evaluating INVENTIONS and determining whether to administer such INVENTIONS by undertaking actions it deems appropriate to protect, license, or otherwise commercialize them.

7.3 Review. The OTT will review the INVENTION disclosure, confer with the INVENTOR(S) and members of the IPC as necessary, and report in writing to the INVENTOR/S its determination whether the University will retain title and pursue patent protection and/or commercialization.

7.4 Inventor Cooperation. The INVENTOR, upon OTT’s request, shall sign all contracts, assignments, declarations, waivers or other legal documents necessary to vest all INVENTION rights in the University or its assignees, including complete assignment of any patent, patent applications, trademarks, or copyrights relating to the INVENTION. In addition, the INVENTOR shall cooperate with OTT and patent counsel if the University files for intellectual property protection.

7.5 Declined Administration. The OTT may decline or cease INVENTION administration due to lack of resources, uncertainty of patent protection, lack of commercial interest, or other reasons OTT deems appropriate. In such case, OTT may assign the INVENTION to the INVENTOR(S), subject to any rights retained by the United States Government or other sponsor. In addition, the INVENTOR shall agree (1) that the University reserves a royalty-free, non-exclusive, irrevocable right to use the INVENTION for research and educational purposes; (2) to allow other academic and non-profit institutions similar use on similar terms; and (3) to indemnify the University against any liability arising from commercialization. All requests by INVENTOR(S) related to assignment of INVENTION rights to the INVENTOR(S) must be submitted in writing to the OTT.

8. REVENUE SHARING

It is the policy of NC State to distribute any NET REVENUES received from commercialization of INVENTIONS among the INVENTOR, the INVENTOR’S College and Department/Unit, and the Patent Trust Fund. NET REVENUES do not include funds received as gifts or for the support of sponsored research.

8.1 Distribution.

NET REVENUE shall be distributed as follows:
40% to INVENTORS
5% to the College (to be used for activities that support innovation and entrepreneurship)
5% to the Department/Unit (to be used for activities that support innovation and entrepreneurship)
50% to the PATENT TRUST FUND

Examples of innovation and entrepreneurship support include, but are not limited to, research investments to support applied research with commercial applications, faculty start-up packages, multi-user or research service laboratory equipment purchases, research cost share, and assisting the OTT with expenses associated with patent filings.

8.2 Co-Inventions. When two or more co-inventors are associated with an INVENTION, the applicable percentage of NET REVENUE shall be divided equally unless all co-inventors, prior to first distribution of NET REVENUE, establish in a written agreement that all INVENTORS agree to an alternative share of royalties. Request for a non-equal distribution of NET REVENUE must be submitted in writing to the Executive Director of the OTT.

8.3 Minimum. In no event may the amount payable by the University to the INVENTORS in the aggregate be less than 15% of GROSS REVENUE received for an INVENTION.

8.4 Tangible Research Materials. To the extent practicable, TANGIBLE RESEARCH MATERIALS shall be treated as INVENTIONS for purposes of ownership and royalty sharing. The OTT will promulgate rules regarding distribution of revenue for TANGIBLE RESEARCH MATERIALS that are not the subject of a patent application.

8.5 Additional Rules. The OTT shall adopt such other rules and procedures as needed to administer royalty distribution equitably and consistently with UNC System and University policies.

9. INTELLECTUAL PROPERTY COMMITTEE

9.1 Appointment. The Chancellor shall appoint an Intellectual Property Committee (IPC), which shall serve as an advisory body to the Vice Chancellor for Research and Innovation and the OTT. The IPC shall be chaired by the Vice Chancellor for Research and Innovation and shall consist of university representation of faculty, staff and students, chosen for diversity of scientific disciplines and commercial expertise.

9.2 Duties. The IPC may be asked to:

1) review, recommend and advise the University on matters relating to the Patent Policy;
2) serve as an advisory body to the Vice Chancellor for Research and Innovation on all matters relating to innovation; and
3) serve as a committee to which an inventor may appeal OTT decisions.
The OTT staff may seek advice from individual IPC members and may consult with scientific and business professionals outside the University.

9.3 Appeals. When any employee or student disputes a decision taken in application of the Patent Policy by the OTT, he or she may file a written appeal to the Vice Chancellor for Research and Innovation. University INVENTORS shall be entitled to appear before the IPC and present evidence with respect to any matter specifically involving the application of this policy to them or their work. The IPC will review the matter and make a recommendation to the Vice Chancellor for Research and Innovation. The Vice Chancellor for Research and Innovation will conduct any further investigation deemed necessary and will issue the final university written decision to the employee or student and the IPC.

9.4 Exceptions. Exceptions to this Policy may be approved by the Vice Chancellor for Research and Innovation if consistent with UNC policies and federal and state law.
Executive Summary

Request for Authorization to Establish a New Undergraduate Degree Program (Appendix C)

Bachelor of Science in Fashion and Textile Design

A Bachelor of Science degree at North Carolina State University (NC State) would be an important and logical culmination of NC State’s longstanding commitment to leadership in education, research, and economic development. As one of the leading land-grant universities in the nation, NC State is committed to playing an active vital role in improving the quality of life for North Carolina, the nation and the world. The College of Textiles, which began on NC State’s campus in 1899, has consistently provided leadership in textile education and research with close partnerships with the global textile complex (including North Carolina’s industry).

By the 1980’s, the College’s infrastructure in textiles had evolved to include a textile design focus, with a concentration in Textile Design (within the B.S. Textile Technology program). Since the late 1980’s there has been a growth in interest in both textile design and fashion development. This growth is due, in part, to a) industry restructuring with more emphasis on design, b) students’ increased interest in the arts (including design), and c) the fashion and textile design infrastructure built in the College of Textiles over the past decade. Within the last decade the textile and fashion design programs in the College of Textiles grew from offering 4 or 5 courses a year to an average of over 15 courses per year, with enrollment climbing from 120 majors in the year 2000 to 325 majors in 2009-2010 (75 Textile Design; 250 Fashion Development concentration).

Despite significant successes and growth, fashion and textile design programs have suffered from being subsumed within two programs (Textile Design concentration in B.S. Textile Technology; Fashion Development and Product Management concentration in B.S. Fashion and Textile Management). A unique opportunity exists to strengthen our College (and University) in Fashion and Textile Design with an “art and science blend” given the university and College of Textiles’ a) strength of the College of Textiles’ education and research program in the areas of design, management, technology, engineering, and science education; b) current infrastructure – with advanced technologies to support education and research efforts, and c) commitment to the land grant mission with our existing industry partnerships. In addition, the strength of NC State’s globally recognized College of Design provides an opportunity for the two Colleges to collaboratively blend their strength to efficiently offer a “world class” Fashion and Textile Design program. Thus, a distinct Fashion and Textile Design program at NC State would elevate our current program offerings with the majority of the infrastructure in place to position the program and NC State as a global leader with the program.

The Fashion and Textile Design program ties directly with the five basic goals of NC State, which are strategically aligned with the goals of UNC Tomorrow. Further, a new undergraduate program in Fashion and Textile Design would therefore draw on the strengths of NC State University, specifically to:

- **Capitalize on the strength of the College of Textiles and the College of Design** with an “art and science” holistic approach to Fashion and Textile Design.
- **Utilize the resources in the College of Textiles** that currently exist to:
  - Provide leadership in the design of innovations and the preparation of leaders for the state, nation and world – given the College’s globally recognized faculty.
  - Build the “art and science” Fashion and Textile Design program in the College of Textiles based on a strong STEM foundation, capitalizing on College of Textiles’ programs.
o Incorporate the College’s extensive (and existing) technologies (over $50 million invested in the College’s infrastructure in the last 10 years) to design and develop innovative textile products for diverse end uses (apparel, home, nonwovens, medical, industrial/technical, transportation).

o Manage the College of Textiles’ enrollment* and continued growing interest in fashion and textile design with an expanded quality program.

o Capitalize on our existing industry partnerships, fueling economic development in the State of North Carolina.

*The new program is planned for 32 students each year (16 Fashion Design; 16 Textiles). The program is targeted to begin Fall 2011, with the total enrollment May 2015 of 128 students. The current Textile Design concentration (in B.S. Textile Technology) will be eliminated (i.e., will no longer accept students after Fall 2010). Beginning Fall 2011, students interested in Textile Design will apply for admission in the Textile Design concentration of the new Fashion and Textile Design program. The enrollment in the current Fashion Development and Product Management concentration (B.S. Fashion and Textile Management) will be reduced beginning Fall 2010 with enrollment management in the Fashion and Textile Management program. Fall 2011, students interested in Fashion Design can apply for enrollment in the Fashion Design concentration (B.S. Fashion and Textile Design) or the Fashion Development and Product Management concentration (B.S. Fashion and Textile Management program). The enrollment management process will allow more efficient use of faculty resources to accommodate this new Fashion and Textile Design program.

The development of the Fashion and Textile Design program incorporated a Steering Committee, comprised of faculty from the College of Textiles and College of Design. Responding to the charge from the Deans of the two Colleges, the collaborative working relationship between the two Colleges resulted in a strong quality program with the agreement of a continued productive working relationship across the two colleges. In addition, the B.S. degree in Fashion and Textile Design was in the top (1st) priority group of programs that the NC State Deans approved (with designation for this new program forwarded to UNC General Administration).

The College of Textiles’ Strategic Assessment Task Force (2006) identified the B.S. degree in Fashion and Textile Design as a priority for the College of Textiles following a year of study of the many opportunities for the College. Reorganization of the College to facilitate this new program has occurred, with alignment of fashion and textile design faculty in the Department of Textile and Apparel Technology and Management. The new B.S. in Fashion and Textile Design would be administered through the Department of Textile and Apparel Technology and Management (TATM). The B.S. in Fashion and Textile Design program encompasses a focus on the aesthetic, functional, technical, and expressive appeal by combining cutting edge technologies with traditional design sensitivities and using the newest fibers and processes to create innovative textiles and the fashions and other products that use them. The proposed program consists of new courses, plus many courses currently offered by the Department of Textile and Apparel Technology and Management. In addition, students will enroll in courses with the College of Design (“First Year Experience” courses; drawing) as agreed upon by College of Design administration and faculty.

The program will provide students with a comprehensive course of study which will form the foundation for graduate work in fashion design and textile design as well as work in a variety of design positions in the global textile complex (fiber producers, yarn and fabric manufacturers, finished goods manufacturers, sourcing agencies, wholesalers, retailers). In addition, students will have advised electives to shape their course work (design, management, science). The global textile complex
contributes significantly to the global economy (Datamonitor, 2008 data in revenue: Global textile market = $1,138 billion; Global Apparel and Textiles Industry = $1,972 billion; Global Apparel Retail Industry = $1,026 billion). Our graduates are already finding exciting career opportunities with industry leaders -- Ralph Lauren, Patagonia, Abercrombie and Fitch, Kohl's, Belk, VF Corporation, Hanesbrands, Nike, Macy's, Cotton Incorporated... are a few of the many companies already hiring our graduates.

The proposed Fashion and Textile Design B.S. will be the only one of its kind in the UNC system (and in the United States). North Carolina State University has the opportunity to improve its position in the UNC system as the flagship campus in Fashion and Textile Design and improve its national and international reputation by combining the strong design skills with existing skills in management, technology, and science. The Department of Textile and Apparel Technology and Management (TATM) is already an established member of IFFTI (International Foundation of Fashion Technology Institutes), an organization representing 40 premier global universities.

Establishing a Fashion and Textile Design program at NC State would also be forward-thinking in terms of the economic advantages it promises for the State of North Carolina. According to studies of the North Carolina textile complex conducted for the North Carolina Department of Commerce, there are currently in excess of 2200+ textile complex locations in the state providing in excess of a $39 billion dollar (wholesale sales) economic impact on the state of North Carolina. It is critical for NC State to educate future generations of fashion and textile design industry professionals who have the potential not only to work in the state, but to generate work in the state.

In addition to the financial importance of fashion and textile design, the program can make a significant contribution to the intellectual and cultural climate of the University, the Triangle, and the State. A recent study (2010; Innovation Council; North Carolina Department of Commerce) found that the more arts-rich a community is, the more likely it is to attract employers and employees. An active program, faculty, and student body have the potential to make significant contributions to the North Carolina community in terms of fashion and textile design event programming.

Initial faculty demands for the Fashion and Textile Design program include the equivalent of seven (7) FTE's, plus the support of faculty in the College of Design via the “First Year Experience.” To date, the majority of the College of Textile’s faculty is in place (5.5 FTE’s). Two faculty positions, as approved in the last NC State University Compact Plan, are needed to begin the B.S. Fashion and Textile Design program plus a third faculty position once the program is up and running. Studio space in the College has been identified, and significant restructuring of existing space to accommodate a studio environment has been completed. Other programmatic components (library, administration, evaluation plans) for the B.S. Fashion and Textile Design program are included in this document.

The proposed new B.S. in Fashion and Textile Design is the elevation of existing concentrations in Fashion Design and Textile Design with the majority of the infrastructure existing on the North Carolina State University campus (faculty expertise, studio space, industry partnerships) to position the program as a global leader. In summary, the proposed program:

- builds on the strength of North Carolina State University (with strength in “Art and Science”),
- provides an innovative educational experience, with minimal resource allocation
- produces leaders for the state, nation, and world
- fuels economic development, by further solidifying our partnership with industry, and
- focuses on the design of diverse textile products to improve health and well-being, as well as seeking innovations related to energy and environment (i.e., sustainability).
VII. ACCREDITATION
The Fashion and Textile Design program does not represent a substantive change, so there was no need to notify SACS during the planning process. The Fashion and Textile Design program will be accredited as part of the university as a whole and does not require separate accreditation.

It is important to note that the Fashion and Textile Design program was designed in accordance with an accrediting body for the design discipline, National Association of Schools of Art and Design (NASAD). According to NASAD’s accreditation criteria, Fashion Design and Textile Design programs should comply with the following guidelines:

"Curricula to accomplish this purpose normally adhere to the following guidelines: studies in textile design comprise 25-35% of the total program; supportive courses in art and design, 20-30%; studies in art and design history, 10-15%; and general studies and electives, 25-35%. Studies in the major area, supportive courses in art and design, and studies in visual arts histories normally total at least 65% of the curriculum."

IX. SUPPORTING FIELDS
The proposed B.S. in Fashion and Textile Design requires primary support for classes from the Department of Textile and Apparel Technology and Management, College of Textiles, with additional support from the Department of Textile Engineering, Chemistry and Science (College of Textiles) and the College of Design ("First Year Experience"). In addition, students will need courses to fulfill General Education requirements (GEP) in mathematics, the sciences, physical education, and the humanities and social sciences.

X. ADDITIONAL INFORMATION
No additional information required.

XI. BUDGET
The budget for the new Fashion and Textile Design program includes the following:

Faculty and Operating Funds

- New funding from the University in the amount of $130,500 for the addition of three Fashion and Textile Design faculty. Funding consists of:
  - $108,750 salary
  - $21,750 benefits

- Any additional salary and benefit funds will be provided by the College of Textiles.

- $50,000 (one-time only) for Supplies and Materials

Funding associated with providing Graduate Assistance (2-TA’s) for the College of Design and needed materials/start-up costs will be provided internally by the College of Textiles.

1Funding approved by the Provost on 11/30/2010 per the attached Summary Of Estimated Additional Costs for Proposed Program and Continuing Reinvestment Fund Allocations table. Financial Data provided by Michael Walker, CoT Assistant Dean.
### SUMMARY OF ESTIMATED ADDITIONAL COSTS FOR PROPOSED PROGRAM
*(Fashion & Textile Design)*

#### ADDITIONAL FUNDS REQUIRED - BY SOURCE

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<td>1310 EPA Academic Salaries</td>
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**TOTAL - Regular Term Instruction**  $_______ $_______ $_______ $_______ $180,500 $180,500

##### 151 Libraries
(Identify accounts)

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<th>Enrollment Increase Funds</th>
<th>Federal Other (Identify)</th>
<th>New Allocations from Provost</th>
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</tbody>
</table>

**TOTAL - Libraries** $_______ $_______ $_______ $_______ $180,500 $180,500

**TOTAL ADDITIONAL COSTS** $_______ $_______ $_______ $_______ $180,500 $180,500

*Note: Any additional salary and benefit funds will be provided by the College of Textiles.*

Submitted by John Ambrose

11-23-2010

180,500 represents reinvestment funds allocated to COT per
Blair Godfrey.
## College of Textiles
### Continuing Reinvestment Fund Allocations

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<td>108,750</td>
<td>21,750</td>
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- Note: Any additional salary and benefit funds will be provided by the College of Textiles.
BOARD OF TRUSTEES
NORTH CAROLINA STATE UNIVERSITY

Buildings and Property Committee
Time: 8:00-9:00 a.m., July 13, 2011
Park Alumni Center, Room 120
Ramsey, Chair
Members: Cozort, Lanier, Owens

AGENDA

1. CONSENT AGENDA
   Minutes
   • Approval of April 21, 2011 meeting minutes 6.1.A
   Property Matters
   ✓ Disposition by Lease: ± 28,000 square feet on the 1st floor, Corporate Research I to ABB INC. for a term of 3 years at a rental rate of ± $18.25/square feet with annual escalation and a proportional share of operating expenses.
   • Acquisition by Lease: ±2,300 square feet of office space for the Small Business and Technology Development Center in Asheville, North Carolina. Location and rental rate to be determined.

   ***END OF CONSENT AGENDA ITEMS***

2. PROPERTY MATTERS (Received after Full Board Mailing)
   ✓ Termination of Lease: For Corporate Research I Building with MWV (MeadWestvaco Corporation). Conditional approval is sought to engage in negotiations for the cancellation of the remaining term in exchange for a termination fee to be paid to the University. The fee will be determined based on negotiations and would return control of the building to the University now that MWV has vacated the property.

3. SITE REVIEW & APPROVAL
   • Kappa Delta House – South Campus 6.3.A.1
   • The Greens at Centennial Campus 6.3.A.2

4. PLAN REVIEW AND APPROVAL
   Plan Review
   • The Greens at Centennial Campus 6.4.A

✓ Requires full board approval

Buildings and Property Committee
Plan Approval

- Talley Student Center Renovation – Central Campus  6.4.B.1
- Carol Johnson Poole Clubhouse – Centennial Campus  6.4.B.2
- Kappa Delta House – South Campus 6.4.B.3

ADJOURN
BOARD OF TRUSTEES
NORTH CAROLINA STATE UNIVERSITY
Buildings and Property Committee
Meeting Date: April 21, 2011

Minutes
Meeting No.: 10-11: 5
Location: Primrose Hall Conference Room
Time: 2:45 – 4:07 p.m.

Committee Members Present:
Mr. Randall Ramsey, Chair
Mr. Jack Cozort
Ms. Gayle Lanier
Dr. James Owens

Present from the University:
Mr. Charles Leffler, Vice Chancellor, Finance and Business
Mr. Marvin Malecha, Dean, College of Design (for part of the meeting)
Dr. Dan Adams, Associate Vice Chancellor, Campus Enterprises
Ms. Kathy Hart, Associate Vice Chancellor, Finance & Business
Mr. Michael Harwood, Associate Vice Chancellor, Centennial Campus Development
Mr. Kevin MacNaughton, Associate Vice Chancellor, Facilities
Ms. Laura L. Ratchford, Associate General Counsel, Office Of General Counsel
Ms. Lisa Johnson, University Architect
Mr. Tom Kendig, Director, Transportation
Mr. Ralph Recchie, Director, Real Estate
Mr. Cameron Smith, Interim Co-director, Capital Project Management (for part of the meeting)
Ms. Lynn Burris, Executive Assistant, Facilities Division (for part of the meeting)
Mr. Ron Grote, University Program Specialist, Facilities Division

STATE GOVERNMENT ETHICS ACT
At the beginning of the meeting, Chair Ramsey reminded all members of their duty to avoid conflicts of interest and appearances of conflicts of interest under the State Government Ethics Act and inquired as to whether there were any known conflicts of interest with respect to any matters coming before the Buildings and Property Committee at this meeting. Committee members had no conflicts of interest or appearances thereof.
CONSENT AGENDA
Chair Ramsey asked whether there were any questions or comments about the February 17, 2011 meeting minutes. There being none, Ramsey called for a motion to approve the minutes. Dr. Owens made the motion, which was seconded by Mr. Cozort and carried.

Chair Ramsey asked Mr. Recchie to address the property matters. Recchie discussed the request for Delegation of Authority to reflect newly authorized delegation from the UNC Board of Governors for Acquisition by Lease and to propose new approval thresholds. Recchie said that the new thresholds shown in the matrix at the meeting were contingent upon UNC-GA approval. Ramsey asked whether the new thresholds were in concert with GA. Mr. Leffler said that while there might be some push back, he thinks GA will give its approval based on the kind of activity we have. Recchie told the committee members that the University is requesting Board endorsement of the levels before it makes the request to GA.

Chair Ramsey called for a motion to approve the new thresholds. Dr. Owens made the motion which was seconded by Ms. Lanier and carried.

Recchie discussed the six disposition by lease for Greek houses that require full board approval. They are:
- Disposition by Lease for the house at 1402 Varsity Drive to Alpha Tau Omega Fraternity for an initial annual rent to be determined (TBD) for a term of 3 years and one 1-year renewal
- Disposition by Lease for the house at 2511 W. Fraternity Court to Delta Delta Delta Fraternity for an initial rent TBD for 3 years and two 1-year renewals
- Disposition by Lease for the house at 2613 W. Fraternity Court to Alpha Sigma Phi Fraternity for an initial rent TBD for 3 years
- Disposition by Lease for the house at 2709-A W. Fraternity Court to Kappa Delta Sorority for an initial rent TBD for 1 year with two 1-year renewals
- Disposition by Lease for the house at 2419 W. Fraternity Court to Beta Tau Chapter of Sigma Nu Fraternity for an initial rent of approximately $126,000 for one year with one 1-year renewal
- Disposition by Lease for the house at 2401 W. Fraternity Court to Tau Chapter of Pi Kappa Phi for an initial rent of approximately $104,530 for 1 year with one 1-year renewal

Mr. Leffler asked whether the committee would prefer to receive a rate structure for Greek leases in the future rather than individual house approvals in order to expedite the lease process. The committee agreed to the recommendation.

Recchie presented one other property matter that requires full board approval. It was Disposition by Lease of approximately 2,000 square feet in Partners I to Talecris Biotherapeutics for a term of 5 years with 1 five-year renewal at a rate of approximately $25.66 per rentable square foot. Chair Ramsey asked about the rental price. Recchie responded that it was a competitive rate. Dr. Owens asked whether this lease of space covers our academic needs as well as our business ones,
adding that we do not want to be just a landlord. Mr. Harwood responded that this tenant in particular works closely with faculty and students to foster learning.

Recchie presented the following three property matters that require committee approval only:

- Acquisition by Deed of approximately 0.30 acres from NC Department of Transportation for the Right of Way at Centennial Parkway and Achievement Drive at no cost to accommodate entrance improvements. Recchie said that the Department of Transportation has already granted the acreage to the University. However committee approval is required.
- Disposition by Severance of the Groundskeeping shed off Main Campus Drive near the southwestern corner of the Lonnie Poole Golf Course. The approximately 500 square feet structure was constructed in 1992. It is no longer needed for its original purpose and is in poor condition.
- Acquisition by Lease of approximately 3,400 square feet for NC State outreach programs Educational Talent Search and Upward Bound at a location and at a rate to be determined for 1 year with up to three 1-year renewals.

Mr. MacNaughton discussed the three designer selections and the seven designer selections for projects costing less than $500,000. He noted that the Repair and Renovation debt authorization for the HVAC Renovations to Robertson/Biltmore, Pulp and Paper, and Jordan has not yet been issued or approved by the Council of State. Further, the Senate introduced a bill on April 12, 2011 to retract this debt-supported appropriation. Other repair projects are also jeopardized due to this potential retraction.

MacNaughton discussed the request for acceptance of ten completed projects with a total value of $3.2 million. The list includes renovations to the Main Lodge at Swannanoa 4H Education Center for a cost of $1.2 million.

Chair Ramsey called for a motion to approve the balance of the Consent Agenda items. Mr. Cozort made the motion, which was seconded by Dr. Owens and carried.

**PARKING AND TRANSPORTATION**

Chair Ramsey asked Mr. Kendig to present the Proposed Revision to Policy 7.60.1 Parking and Transportation Ordinances 2011-2012. Kendig said that Transportation made some changes to residential student parking to include the move of Tri-towers resident halls to West campus allocation to give East and West residents an equal opportunity for parking permits. The Enforcement Violation Fine chart was updated to reflect an increase in boot removal fee from $25 to $50 for first boot and $100 for each subsequent boot to further discourage illegal parking. Language was added to indicate a vehicle may be immediately towed upon evidence of tampering with a boot or threatening to remove a boot.

Chair Ramsey called for a motion to approve the Proposed Revision. Mr. Cozort made the motion which was seconded by Ms. Lanier and carried.
PHYSICAL MASTER PLAN
Ms. Johnson presented the annual update to the Physical Master Plan, which is updated every five years. Her presentation focused on three current master plan studies that would help inform the next master plan update scheduled to start in 2012.

The Cates Avenue master plan study further defines the design of the streetscape and lays out ways to improve pedestrian movement. Presently parallel parking is mixed with head-in parking. The street is of different widths and is neither vehicle nor pedestrian friendly. This study endeavors to establish a consistent character along Cates Avenue. Renovations to Cates Avenue will occur in multiple phases over several years.

The Recreation Sports master plan study is a long range plan that includes an evaluation of the needs for intramural sports, club sports, fitness and outdoor adventure. The study was in part prompted by the fact that 25 percent of students who would like to play intramural and club sports are turned away due to lack of field space. Recommendations in the study include:

- Development of an indoor fitness center near the Monteith Research Center, which would create synergy with the planned Town Center and serve the Centennial Campus community.
- Development of the area south of McKimmon Center where the old poultry buildings are located for an exterior field complex for softball, soccer and field hockey.
- Phased improvements to Carmichael that includes repurposing lesser used spaces and eventually replacement of the Administration building on the corner of Cates and Morrill.

The Bike and Pedestrian Master Plan study focuses on eco-friendly ways to get to and around campus.

SITE PLAN REVIEW AND APPROVAL
Ms. Johnson presented the Centennial Campus Student Housing site plan for review and approval. This $129 million project will provide 1150-beds in apartment-style, undergraduate student housing located on the east side of The Oval. It will complete the eastern edge of and define the middle section of The Oval. Surface parking will be located adjacent to the housing buildings. There will be three distinctive outside areas – The Plaza, The Green, and The Grove. It will have two stormwater retention ponds. Dr. Owens asked whether the project would include road development. Johnson responded that it does.

Chair Ramsey called for a motion to approve the site plan. Dr. Owens made the motion which was seconded by Ms. Lanier and carried.

Ms. Johnson presented the Talley Student Center Renovation site plan for review and approval. This $129 million project will provide about 114,000 gross square feet (GSF) of additions to the existing facility, and will comprehensively renovate the existing 169,000 GSF building. The 283,000 GSF total project will include space for student organizations, expanded meeting and ballroom functions, and a variety of dining venues, a two level bookstore, lounge/gaming areas and offices. The project will make Talley a true crossroads for the entire campus community. Service
areas will be moved underground. Funding for the bridge connecting the North and Central campus will come out of the Broughton Renovation project.

Chair Ramsey called for a motion to approve the site plan. Mr. Cozort made the motion which was seconded by Ms. Lanier and carried.

Ms. Johnson presented the Carol Johnson Poole Clubhouse site plan for review and approval. This $5 million project will provide a two-story clubhouse building of approximately 30,000 GSF and associated site improvements. The entrance faces south to the parking lot. The pro shop will be on the second floor to the right with dining and lounge space on the left. Space will be built for the golf team, PGA Golf Management and Turf Grass Management. Electric golf carts will be stored and charged out of sight in the lower level.

Chair Ramsey called for a motion to approve the site plan. Mr. Cozort made the motion which was seconded by Dr. Owens and carried.

PLAN REVIEW
Ms. Johnson presented the Centennial Campus Student Housing design plan for review. The 1150-bed project will have four and two bedroom apartments with the two bedroom apartments reserved for graduate students. Building 1, which faces The Oval, will include a 20,000 GSF dining facility and an exterior plaza with outdoor seating. The front of Building 1 will feature a bookstore, fitness center and multipurpose room. Program space will be part of each floor plan in all six buildings. Service areas will be tucked under a green roof.

The exterior of the buildings will be Trespa Panels (looks like wood), Norman Brick, metal and glass. The Campus Design Review Panel (CDRP) said that the buildings need more human scale and more detail. Iconic elements are needed at the entrances. Ms. Lanier opined that the buildings are characterless. Johnson said that the CDRP will review the project again at the end of the month.

Ms. Johnson presented the Talley Student Center Renovation design plan for review. Cues were taken from Reynolds for design. The architecture is reflective of the university’s roots in the natural sciences and technical sciences. However, more work is needed in the center area to better connect the east and west wings. More work is also needed on the west side. The great lawn on the north side will feature a natural amphitheater, rain garden and paths. The building will have extensive green roofs.

The main event level will have lots of meeting areas, dining opportunities and the bookstore. The upper two levels will principally contain student activity and organization spaces.

Vehicular access on Dunn Avenue will end at Reynolds Coliseum with the rest of Dunn turned into a pedestrian only space. Bus stops will move from the south side of Talley to the north side of Reynolds. Ms. Lanier remarked that with the partial closing of Dunn, work is needed to make Cates Avenue entrance more appealing and inviting to parents and students.
Ms. Johnson presented the Carol Johnson Poole Clubhouse design plan for review. She showed the committee the plans for both levels of the building. Primary occupied spaces include dining and lounge areas, pro shop, locker rooms, academic/classroom space, office and meeting space, and space for the NC State Golf Teams. A full commercial kitchen and a secondary snack bar are included. The CDRP said that more work is needed on the secondary stairs that conflict with the primary entrance.

PLAN APPROVAL
Ms. Johnson presented the Plans and Specifications for four Formal Project that costs less than $2 Million for approval. Chair Ramsey called for a motion to approve the Plans and Specifications. Mr. Cozort made the motion, which was seconded by Ms. Lanier and carried.

INFORMATIONAL REPORTS
Mr. MacNaughton gave a building project update and Ms. Johnson provided the status of projects in planning

There being no additional business, the meeting adjourned at 4:07 p.m.

Respectfully submitted,

[Signature]

Kevin L. MacNaughton
Secretary to the Committee

cc: Charles Leffler, Vice Chancellor, Finance & Business
    P.J. Teal, Assistant Secretary of the Trustees

Approved: ____________________________  ____________________________
                   Committee Chair                              Date
Requires Full Board Approval
6.1.B.1

DISPOSITION
OF REAL PROPERTY

LEASE

LESSEE  ABB, INC.

LESSOR  State of North Carolina for North Carolina State University.

LOCATION  Corporate Research I, 1021 Main Campus Dr., Centennial Campus.

SIZE  ±28,000 square feet of space.

RATE  ±$18.25 /USF/Year full service rent with annual escalation and a proportional share of operating expenses as additional rent.

TERM  3 year lease.

USE  This proposed lease to ABB would allow a significant corporate partner on Centennial Campus to expand.
Institution or Agency: North Carolina State University

Date: June 12, 2011

The Department of Administration is requested, as provided by GS 146-28 to dispose of the real property herein described by (sale), (lease), (rental), or (other specify):

The disposition is recommended for the following reasons: Disposition by lease of ± 28,000 square feet on the 1st floor, Corporate Research I to ABB INC. for a term of 3 years at a rental rate of ± $18.25/square feet with annual escalation and a proportional share of operating expenses as additional rent.

Description of Property: Corporate Research I, 1021 Main Campus Dr., Centennial Campus

Term: 3 year lease

Estimated value: ±$18.25/USF/Year full service rent with annual escalation and a proportional share of operating expenses as additional rent.

Where deed is filed, if known: Wake Co., N.C.

If deed is in the name of agency other than applicant, state the name. N/A

Rental income, if applicable, and suggested terms: N/A

Funds from the disposal of this property are recommended for the following use. Centennial Campus Trust Fund for continued development of the Centennial Campus.

Action recommending this transaction was taken by the Board of Trustees at its meeting held on ________________.

Signature: Original Signature on File

Chancellor

*The term "real property" includes timber rights, mineral rights, etc. (GS 146-64)
Requires Full Board Approval
6.1.B.1
ACQUISITION
OF REAL PROPERTY

Lease

LESSEE  STATE OF NORTH CAROLINA for North Carolina State University

LESSOR  To be determined

LOCATION  To be determined

SIZE  ±2,300 square feet of office space

RATE  ±$14.00 per sq. ft.

TERM  Two years with two one-year renewal options

USE  Office space for the Small Business and Technology Development Center’s Asheville office. Eight staff will occupy the space.
**STATE OF NORTH CAROLINA**
**DEPARTMENT OF ADMINISTRATION**
**RALEIGH**

* ACQUISITION OF REAL PROPERTY

**Institution or Agency:** North Carolina State University  
**Date:** June 10, 2011

The Department of Administration is requested, as provided by GS 146-22 et seq., to acquire the real property herein described by (purchase), (lease), (rental), or (other specify):

This Property is needed for the following reasons and purposes: (attach additional sheets if necessary) Office space for Small Business and Technology Development Center – Asheville, NC. Eight staff will occupy the space.

**Name and Address of Present Owner:** The Asheville SBTDC office is currently located in the Bank of America building at 68 Patton Avenue, Asheville, NC. New location to be determined.

**Description of Property (attach additional sheets if necessary):** ±2,300 sq. ft. of office space

**Term:** Two year term with two one-year renewal options

**Rental price (if applicable)** ±$14.00 per square foot

**Funds for the acquisition of this property are available in our budget under Code:** #211022-54995 SBTDC State Appropriations

**Item:** Other:

In the event the above described real property is not acquired, is there other real property available, owned by the State or otherwise, that you believe would, if acquired, fulfill the requirement of your agency? If so, give details.  
**None**
Action, recommending the above request, was taken by the Buildings and Property Committee of the Board of Trustees and is recorded in the minutes thereof on ________________ (Date).

Signature: Original Signature on File
Chancellor

The term "real property" includes timber rights, mineral rights, etc. (GS 146-64)
Requires Committee Approval
6.1.B.2
DISPOSITION OF REAL PROPERTY

LEASE TERMINATION

LESSEE  MWV (MeadWestvaco, Corporation)

LESSOR  State of North Carolina for North Carolina State University.

LOCATION  Corporate Research I, 1021 Main Campus Dr., Centennial Campus.

SIZE  ±65,834 square feet

RATE  Termination fee to be negotiated

TERM  N/A

USE  Termination of Lease: For Corporate Research I Building with MWV (MeadWestvaco Corporation). Conditional approval is sought to engage in negotiations for the cancellation of the remaining term in exchange for a termination fee to be paid to the University. The fee will be determined based on negotiations and would return control of the building to the University now that MWV has vacated the property.
STATE OF NORTH CAROLINA
Department of Administration
*DISPOSITION OF REAL PROPERTY

Institution or Agency: North Carolina State University
Date: July 1, 2011

The Department of Administration is requested, as provided by GS 146-28 to dispose of the real property herein described by (sale), (lease), (rental), or (other specify): Lease Termination

The disposition is recommended for the following reasons: Termination of Lease: For Corporate Research I Building with MWV (MeadWestvaco Corporation). Conditional approval is sought to engage in negotiations for the cancellation of the remaining term in exchange for a termination fee to be paid to the University. The fee will be determined based on negotiations and would return control of the building to the University now that MWV has vacated the property.

Description of Property: Corporate Research I, 1021 Main Campus Dr., Centennial Campus

Term:

Estimated value:

Where deed is filed, if known: Wake Co., N.C.

If deed is in the name of agency other than applicant, state the name. N/A

Rental income, if applicable, and suggested terms: Termination fee to be negotiated

Funds from the disposal of this property are recommended for the following use. Centennial Campus Trust Fund for continued development of the Centennial Campus.

Action recommending this transaction was taken by the Board of Trustees at its meeting held on ________________.

Signature  Original Signature on File  Chancellor

*The term "real property" includes timber rights, mineral rights, etc. (GS 146-64)
# Site Review/Approval Kappa Delta House – South Campus

**Requested / Required Action:** Approval

**Functions:** The 16,000 GSF Kappa Delta House will house about 40 members in a combination of one, two and three student bedrooms. The project includes living, dining, commercial kitchen operation, and study spaces plus exterior porches and patio space. The house will be located on Lot 3 in Phase 1 of the Greek Village redevelopment. The Kappa Delta House will be the first new house in this redevelopment. Two levels of the house have at grade entrances; the first floor entrance at the rear of the house and the second floor entrance at the front of the house.

**Project Scope:**

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<tr>
<td>Total Project Budget</td>
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**Design Team:** Winstead Wilkinson Architects – Lead Designer  
DHM Design – Landscape Architect

**Master Plan Summary:** The Greek Village master plan envisions houses facing in towards the large campus green to create a sense of community with the majority of the parking behind the houses.

**Recommendation:** Reviewed by CDRP on May 25, 2011. Approval recommended.

**Suggested Motion:** Move approval of the site the Kappa Delta House.

**Funding Source:** Private Funding

**Responsible University unit**

Office of Finance and Business, Facilities Division

**University Presenter/Contact:** Lisa Johnson, University Architect
EXISTING HOUSES

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<tr>
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<td>3</td>
<td>Delta Delta</td>
<td>Phi Kappa Tau</td>
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<td>4</td>
<td>Delta Zeta</td>
<td>Sigma Alpha Mu</td>
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<tr>
<td>5</td>
<td>Sigma Chi</td>
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</tr>
<tr>
<td>6</td>
<td>Pi Kappa Phi</td>
<td>Pi Kappa Phi</td>
<td></td>
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<tr>
<td>7</td>
<td>Sigma Phi Epson</td>
<td>Sigma Phi Epson</td>
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</tr>
<tr>
<td>8</td>
<td>Alpha Delta Pi</td>
<td>Lambda Chi Alpha</td>
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<td>9</td>
<td>Alpha Sigma Phi</td>
<td>Sigma Nu</td>
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<tr>
<td>10</td>
<td>Pi Kappa Alpha</td>
<td>Pi Kappa Alpha</td>
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</tr>
<tr>
<td>11</td>
<td>VACANT</td>
<td>Sigma Alpha Epson</td>
<td></td>
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<tr>
<td>12</td>
<td>Delta Gamma</td>
<td>Tau Kappa Epson</td>
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<td>13</td>
<td>Sigma Kappa</td>
<td>Sigma Kappa</td>
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<tr>
<td>14</td>
<td>Pi Beta Phi</td>
<td>Alpha Delta Pi</td>
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<tr>
<td>15</td>
<td>Alpha Phi Alpha</td>
<td>Alpha Phi Alpha</td>
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SCHEDULE FOR DEMOLITION AND CONSTRUCTION

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<th>ACTION</th>
<th>TIME TABLE</th>
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<td>July '08 to March '09</td>
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<td>Build Houses 1, 2, 3, 4, 5</td>
<td>October '08 to June '10</td>
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<td>2</td>
<td>Demo Houses 5, 6, 7, 11 + site prep</td>
<td>July '10 to June '11</td>
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<tr>
<td></td>
<td>Build Houses 15, 20 and</td>
<td>July '11 to June '12</td>
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<td>Townhouses A, B, C</td>
<td>July '11 to June '12</td>
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<tr>
<td>3</td>
<td>Demo Houses 1, 11, 12 + Site Prep + Variaty Drive Widening</td>
<td>July '12 to June '13</td>
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<td>Build Houses 8, 9, 10</td>
<td>July '13 to June '14</td>
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<td>4</td>
<td>Demo Houses 2, 3, 4 + Site Prep + Variaty Drive Widening</td>
<td>July '14 to June '15</td>
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<td>Build Houses 11, 12, 13, 14, 15, 16, 17, 18</td>
<td>July '15 to June '16</td>
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<tr>
<td>5</td>
<td>Demo Houses 8, 13, 14 + Site Prep</td>
<td>July '16 to June '17</td>
</tr>
<tr>
<td></td>
<td>Build Houses 1, 6, 7</td>
<td>July '17 to June '18</td>
</tr>
</tbody>
</table>
Agenda Item / Issue: 6.3.A.2 Site Review/Approval The Greens at Centennial Campus – Centennial Campus

Requested / Required Action: Approval

Functions: This will be a new 272,700 SF non-student apartment style complex with 292 units. A business center, pool, and detached garage structures are included. The 60 garages will help make up the 479 total parking spaces for the site. The units will be 1 & 2 bedrooms, and the buildings will vary in height from 3-5 stories depending on the topography and location. Each building will have a central courtyard joined by a covered outdoor space that can be used by the tenants for leisure or social events.

Project Scope: $ 2,800,000 Design/Consultant Costs
$ 28,000,000 Construction
$ 2,200,000 Contingency/Other Project Costs
$ 33,000,000 Total Project Budget

Design Team: Capital Associates – Developer
Humphreys & Partners Architects, LP – Lead Designer
Piedmont Land Design – Landscape Architect

Master Plan Summary: This project provides non-student housing options to help enrich the diversity of people living on Centennial Campus while contributing to the University’s obligation to provide 3 million SF of housing on Centennial required by the City of Raleigh Zoning Regulations. The project will strengthen pedestrian connectivity and will promote the concept of walking communities with the proximity to the future Town Center. This project will be an Energystar sustainable community.

Suggested Motion: Move approval of the site for The Greens at Centennial Campus.

Funding Source: Private Funding

**Responsible University unit**  Office of Finance and Business, Facilities Division

**University Presenter/Contact:** Lisa Johnson, University Architect
The Greens at Centennial Campus

Main Campus Drive and Achievement Drive
Raleigh, North Carolina
Location Map
Proposed Site Plan
Preliminary Grading Plan
## Agenda Item / Issue: 6.4.A  Plan Review/The Greens at Centennial Campus – Centennial Campus

### Requested / Required Action: Review

**Functions:**
This will be a new 272,700 SF non-student apartment style complex with 292 units. A business center, pool, and detached garage structures are included. The 60 garages will help make up the 479 total parking spaces for the site. The units will be 1 & 2 bedrooms, and the buildings will vary in height from 3-5 stories depending on the topography and location. Each building will have a central courtyard joined by a covered outdoor space that can be used by the tenants for leisure or social events.

**Project Scope:**
- $2,800,000 Design/Consultant Costs
- $28,000,000 Construction
- $2,200,000 Contingency/Other Project Costs
- $33,000,000 Total Project Budget

**Design Team:**
- Capital Associates – Developer
- Humphreys & Partners Architects, LP – Lead Designer
- Piedmont Land Design – Landscape Architect

**Master Plan Summary:**
This project provides non-student housing options to help enrich the diversity of people living on Centennial Campus while contributing to the University’s obligation to provide 3 million SF of housing on Centennial required by the City of Raleigh Zoning Regulations. The project will strengthen pedestrian connectivity and will promote the concept of walking communities with the proximity to the future Town Center. This project will be an Energystar sustainable community.

**Recommendation:**
Reviewed by CDRP on May 25, 2011.

**Funding Source:**
Private Funding

**Responsible University unit:**
Office of Finance and Business, Facilities Division

**University Presenter/Contact:**
Lisa Johnson, University Architect
## Unit Tabulation and Project Data

### THE GREENS AT CENTENNIAL CAMPUS

**CAPITAL ASSOCIATES**

<table>
<thead>
<tr>
<th>UNIT NAME</th>
<th>UNIT TYPE</th>
<th>NET AREA(SF)</th>
<th>UNIT COUNT</th>
<th>PERCENTAGE</th>
<th>TOTAL AREA</th>
</tr>
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<tbody>
<tr>
<td>E1</td>
<td>EFF.</td>
<td>568</td>
<td>23</td>
<td>7.88%</td>
<td>13,064</td>
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<tr>
<td>A0</td>
<td>1br/1ba</td>
<td>622</td>
<td>36</td>
<td>12.33%</td>
<td>22,392</td>
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<tr>
<td>A1</td>
<td>1br/1ba</td>
<td>763</td>
<td>64</td>
<td>21.92%</td>
<td>48,832</td>
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<tr>
<td>A2</td>
<td>1br/1ba</td>
<td>812</td>
<td>27</td>
<td>9.25%</td>
<td>21,924</td>
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<tr>
<td>B1</td>
<td>2br/2ba</td>
<td>1,101</td>
<td>74</td>
<td>25.34%</td>
<td>81,474</td>
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<tr>
<td>B2</td>
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<td>1,240</td>
<td>40</td>
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<td>1,265</td>
<td>28</td>
<td>9.59%</td>
<td>35,420</td>
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<td><strong>TOTALS</strong></td>
<td></td>
<td>292</td>
<td>100.00%</td>
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<td>272,706</td>
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</table>

**UNIT AVERAGE NET SF:**

933.92

*NET AREA IS COMPUTED TO INCLUDE SQUARE FOOTAGE FROM EXTERIOR FACE OF ALL EXTERIOR FRAME WALLS THAT ENCLOSE A/C SPACE. IT DOES NOT INCLUDE PATIOS, BALCONIES, PATIO/BALCONY STORAGE.*

### PROJECT DATA

**UNIT AVERAGE NET SF:**

933.92 S.F.

**ACREAGE:**

10.04 ACRES

**DENSITY:**

29.08 UNITS/ACRE

**CLUBHOUSE:**

2,791 S.F.

**POOL AREA:**

1,800 S.F.

**PARKING:**

<table>
<thead>
<tr>
<th>REQUIRED</th>
<th>PROVIDED</th>
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<tr>
<td>477 SPACES</td>
<td>479 TOTAL SPACES</td>
</tr>
<tr>
<td>419 SURFACE SPACES</td>
<td>60 GARAGE SPACES</td>
</tr>
<tr>
<td>1.64 SPACES/UNIT</td>
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</table>
Arboretum Streetscape
Buildings 1 and 2 First Floor

DOUBLE COURTYARD FIRST FLOOR
Buildings 1 and 2 Basement

DOUBLE COURTYARD BASEMENT
Buildings 1 and 2 Elevations

BUILDING I&II - WEST ELEVATION

BUILDING I&II - EAST ELEVATION
Buildings 1 and 2 Elevations

**BUILDING I&II - SOUTH ELEVATION**

**BUILDING I&II - NORTH ELEVATION**
Building 3 First Floor

SINGLE COURT YARD FIRST FLOOR
Building 3 Basement

SINGLE COURTYARD BASEMENT
Building 3 Elevations

BUILDING III - WEST ELEVATION

BUILDING III - EAST ELEVATION
Perspective 1
Perspective 2
Detached Garages
Agenda Item / Issue: 6.4.B.1 Plan Approval Talley Student Center Addition & Renovation – Central Campus

Requested / Required Action: Approval

Functions: The project will build about 114,000 gross square feet (GSF) of additions to the existing facility, and will comprehensively renovate the existing 169,000 GSF building. The 283,000 GSF total project will include space for student organizations, expanded meeting and ballroom functions, and a variety of dining venues, a two level bookstore, lounge/gaming areas and offices.

Project Scope:

<table>
<thead>
<tr>
<th>Cost Description</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>Design/Consultant Costs</td>
<td>$11,600,000</td>
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<tr>
<td>Construction</td>
<td>$97,406,000</td>
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<td>Contingency/Other Project Costs</td>
<td>$10,994,000</td>
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<tr>
<td>Total Project Budget</td>
<td>$120,000,000</td>
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</table>

Design Team: Duda Paine Architects, LLP – Lead Designer
Cole Jenest & Stone – Landscape Architect
Stanford White, Inc. – MEP & FP

Master Plan Summary: The building will draw upon the context of the surrounding architecture, scale, materials and landscape to enhance neighborhood unity. It will create strong visual unity from the blending of the old and the new. The building will be a new landmark that will embrace the spirit, image, and character of NC State University, with a design that exemplifies the values, and history of the university and engenders pride of place among the campus community. The new building configuration will create a courtyard, or exterior hearth, that is a natural gathering space with opportunities for large and small gatherings. The exterior hearth will have a strong interface with the interior hearth both visibly and physically.

Suggested Motion: Move approval of the plan for the Talley Student Center Renovation.

Funding Source: Student Debt Service Fees – $120,000,000

**Responsible University unit**  
Office of Finance and Business, Facilities Division

**University Presenter/Contact:** Lisa Johnson, University Architect
Talley Student Center
Addition and Renovation

Campus Design Review Panel

May 25th, 2011
Comment Five – **Theater Office Wing**
Comment Five – **Theater Office Wing**
Comment Five - Theater Office Wing
Comment Five – Theater Office Wing
Comment Five – **Theater Office Wing**
Comment Five – Theater Office Wing
Comment Six – South Entrance Elevation
Comment Six – South Entrance Elevation
Comment Six – South Entrance Elevation
Comment Six – South Entrance Elevation
Comment Seven - Pedestrian Bridge and Technology Tower
**Agenda Item / Issue:** 6.4.B.2 Plan Approval/Carol Johnson Poole Clubhouse – Centennial Campus

**Requested / Required Action:** Approval

**Functions:** New mixed-occupancy, two-story clubhouse building of approximately 30,000 GSF and associated site improvements. Primary occupied spaces include dining & lounge areas, locker rooms, academic/classroom space, office & meeting space and space for the NC State Golf Teams. A full commercial kitchen and a secondary snack bar are included. Electric golf carts shall be stored and charged in the lower level. The project will pursue LEED Silver Certification.

**Project Scope:**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
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<tbody>
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<td>Construction</td>
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<td>Contingency/Other Project Costs</td>
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<tr>
<td><strong>Total Project Budget</strong></td>
<td><strong>$5,000,000</strong></td>
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**Design Team:**

- Cline Design Associates – Lead Designer
- Crenshaw Consulting Engineers – MEP & FP
- Stewart Engineering – Civil & Structural

**Master Plan Summary:** This new facility will replace the temporary modular building now serving as the clubhouse. This facility will provide interior and exterior hearth space.


**Suggested Motion:** Move approval of the plans for the Carol Johnson Poole Clubhouse Improvements

**Funding Source:** Private Funds/Donations – $5,000,000

**Responsible University unit:** Office of Finance and Business, Facilities Division

**University Presenter/Contact:** Lisa Johnson, University Architect
 Carol Johnson Poole Clubhouse
Raleigh, North Carolina

Driving Range

18 Green

10 Tee

Putting Green

1 Tee

9 Green

Main Campus Drive

Existing Site Plan

This plan and/or drawing is for illustrative purposes only and is subject to change.
Project: 011011 Date: April 14, 2011

Raleigh, North Carolina

This plan and/or drawing is for illustrative purposes only and is subject to change.
Project: 011011 Date: April 14, 2011
Upper Level Plan
Carol Johnson Poole Clubhouse
Raleigh, North Carolina

Space Allocation Legend
- Turfgrass Management
- Shared Space
- Athletics
- PGA Golf Management
- Pro / Locker / Cart
- Dining & Lounge / Kitchen

Project: 011011    Date: May 16, 2011

This plan or drawing is for illustrative purposes only and is subject to change.
Rear Elevation

Carol Johnson Poole Clubhouse
Raleigh, North Carolina
Agenda Item / Issue: 6.4.B.3 Plan Approval Kappa Delta House – South Campus

Requested / Required Action: Approval

Functions: The 16,000 GSF Kappa Delta House will house about 40 members in a combination of one, two and three student bedrooms. The project includes living, dining, commercial kitchen operation, and study spaces plus exterior porches and patio space. The house will be located on Lot 3 in Phase 1 of the Greek Village redevelopment. The Kappa Delta House will be the first new house in this redevelopment. Two levels of the house have at grade entrances; the first floor entrance at the rear of the house and the second floor entrance at the front of the house.

Project Scope:

- $300,000 Design/Consultant Costs
- $3,200,000 Construction
- $500,000 Contingency/Other Project Costs
- $4,000,000 Total Project Budget

Design Team:

- Winstead Wilkinson Architects – Lead Designer
- DHM Design – Landscape Architect

Master Plan Summary: The Greek Village master plan envisions houses facing in towards the large campus green to create a sense of community with the majority of the parking behind the houses.


Suggested Motion: Move approval of the plans for the Kappa Delta House.

Funding Source: Private Funding

Responsible University unit: Office of Finance and Business, Facilities Division

University Presenter/Contact: Lisa Johnson, University Architect
North Carolina State University  
Board of Trustees  
NOMINATING COMMITTEE  
April 21, 2011  
Meeting Minutes

The Nominating Committee met on Thursday, April 21, 2011, in the Chancellor’s Conference Room 12, Holladay Hall. Chair Jim Owens called the meeting to order at 11:00 a.m.

Members present: Jim Owens, Chair; Jack Cozort, Gayle Lanier, and John Sall. Also in attendance were Randy Woodson, Chancellor; Eileen Goldgeier, Vice Chancellor and General Counsel; and PJ Teal, Assistant Secretary of the Board.

Chair Owens called the meeting to order. He reminded all members of their duty to avoid conflicts of interest and appearance of conflicts of interest under the State Government Ethics Act. Dr. Owens also ensured that all members had reviewed and understood the Board’s Nominating Committee guidelines. Jack Cozort made a motion seconded by John Sall to nominate the following slate of officers for 2011-2012:

Barbara Mulkey, Chair  
Norris Tolson, First Vice Chair  
Ben Jenkins, Second Vice Chair  
Gayle Lanier, Secretary  
P.J. Teal, Assistant Secretary

Gayle Lanier recused herself from voting for the position of Secretary, after which the Committee otherwise unanimously voted in favor of the Motion.

Dr. Owens reminded committee members that Board of Trustees’ bylaws state that the Board elects all new officers annually and there is no automatic ascension to any officer position.

The meeting adjourned at 11:40 a.m.

Respectfully submitted:

[Signature]

P.J. Teal  
Assistant Secretary